SANITARY DISTRICT NO. 5 OF MARIN COUNTY 2001 Paradise Drive Tiburon, California 94920

AGENDA

Special Finance & Fiscal Oversight Committee Special Meeting Tuesday, June 8th 2021, 3:00 p.m.

CORONA VIRUS (COVID-19) ADVISORY NOTICE

Consistent with Executive Orders No. N-25-20 and No. N-29-20 from the Executive Department of the State of California, the Meeting will not be physically open to the public and all Board Members and Staff will be teleconferencing into the meeting.

How to Submit Public Comments:

Comments submitted prior to the commencement of the meeting will be presented to the Committee and included in the public record for the meeting.

Public Comments are to be submitted via email to rdohrmann@sani5.org.

In addition, members of the public who are calling-in will have the opportunity to provide public comments by following the steps below:

How to Participate in the Meeting: Join Zoom Meeting by clicking on the following link:

https://us02web.zoom.us/j/6230620778

Meeting ID: 623 062 0778 or join by phone:

Call in number: (669) 900-9128 Participant Code: 623 062 0778

- I. Roll Call
- **II. Public Comments**
- **III. New Business**
 - 1. Warrants for May 12th through June 8th 2021
 - 2. Financial reports for May 2021
 - 3. Final review of SD5 FY21-22 Strategic Plan
 - 4. Upcoming District obligations for June through July 2021
 - IV. Adjournment

This Committee may be attended by Board Members who do not serve on this committee. In the event that a quorum of the entire Board is present, this Committee shall act as a Committee of the Whole. In either case, any item acted upon by the Committee or the Committee of the Whole will require consideration and action by the full Board of Directors as a prerequisite to its legal enactment. Accessible public meetings: Any member of the public who needs accommodations should email the Office Manager, at rdohrmann@sani5.org, who will use her best efforts to provide as much accessibility as possible while also maintaining public safety.

Sanitary Distr. No.5 of Marin Co. Warrant List Summary

Date	Num	Name	Memo	Amount
	Chase - Pri	mary 7399		
05/17/21	гст	ColDEDS	Service Charge	-100.00
06/02/21 06/02/21	EFT EFT	CalPERS PERS	EFT Health Premium, June 2021, Cust #4163206459 EFT PERS Retirement, April 2021	-14,248.69 -17,981.45
05/17/21	8244	Alhambra	Acct #547945611762129, Water, April 2021	-158.84
05/17/21	8245	Burke, Williams & Sorensen, LLP	Legal Advice, March 2021	-1,521.00
05/17/21	8246	Caltronics Business Systems, Inc.	Acct #SD15, Multi-purpose Copier Contract, April 2021	-172.82
05/17/21	8247	Comcast Business	Acct# 8155 30 011 0149465, Bus. Voice, Internet & Cable, May - June 2021	-574.60
05/17/21	8248	Mill Valley Refuse Service, Inc.	Acct #032945, Garbage Service + 1 yd rental, May 2021	-255.15
05/17/21 05/17/21	8249 8250	Mill Valley Refuse Service, Inc. Pacific Gas & Electric	Acct #032945, SLUDGE TRANSPORT, April 2021 Acct #2908031411-4, Utilities, April 2021	-1,800.00 -18,811.03
05/17/21	8251	Special District Risk Management Authorit	Member #7665, Life, Vision, DDS & LTD Ins., June 2021	-1,433.23
05/17/21	8252	Staples, Inc.	Acct #60111000714, Office Supplies, April 2021	-209.94
05/17/21	8253	Waste Management of Redwood Landfill	Acct #507-0000190-1507-2, Sludge Disposal, April 2021	-1,043.30
05/17/21	8254	Driscoll, Stephen	EE Incentive, May 2021	-1,000.00
05/17/21	8255	Triola, Joseph	Reimb. for S/B Mileage, March - April, 2021	-105.28
05/17/21 05/17/21	8256 8257	Lystek Int'l, LTD Univar	Biosolids Transport, April 2021 Cust ID #STDT001, Chemicals, May 2021	-723.35 -8,252.00
05/17/21	8258	Verizon Wireless	Acct #0342125502-00001: iPhones, April 2021	-310.31
05/17/21	8259	Rosser, John	Reimb. EE Incentive, September 2021	-3,150.00
06/08/21	8260	Access Answering Service	Acct #4080C, Answering Service, June 2021	-60.00
06/08/21	8261	Alhambra	Acct #547945611762129, Water, Apr-May 2021	-204.76
06/08/21	8262	Banshee Networks, Inc.	Computer/IT Support, April - May 2021	-6,894.73
06/08/21 06/08/21	8263 8264	Brelje and Race Laboratories, Inc. Burke, Williams & Sorensen, LLP	M.P./P.C. Plant Samples, April 2021 Legal Advice, April 2021	-2,085.00 -4,783.50
06/08/21	8265	Caltest Analytical Laboratory	M.P./P.C. Lab Sampling, May 2021	-1,581.75
06/08/21	8266	Cintas Corporation #626	Acct #626-00821, PPE/Safetywear + Service, May 2021	-142.16
06/08/21	8267	DKF Solutions Group, LLC	My Safety Officer Monthly Subscription, May 2021	-350.00
06/08/21	8268	G3 Engineering, Inc.	M.P. Screw Press Polyblend Redundancy, May 2021	-16,914.54
06/08/21	8269	Goodman Building Supply Co.	Acct #20070, M.P. SUpplies+P&L, May 2021	-727.55
06/08/21	8270	Grainger	Acct #810128785, M.P., P.C.+ SASM Parts & Service, May 2021	-1,157.74
06/08/21 06/08/21	8271 8272	HDR Engineering, Inc. Home Depot Credit Services	Consulting, MCSD5 Cllxn Sys Mstr Plan + Alt Energy Study, May 2021 Acct #6035 3220 0516 4334, M.P. Office + Breakroom, May 2021	-18,412.42 -10,747.09
06/08/21	8273	Jackson's Hardware, Inc.	Acct #7601, M.P. supplies, PPE & P&L, May 2021	-840.21
06/08/21	8274	JM Integration, LLC	M.P. Parts & Service, May 2021	-8,012.38
06/08/21	8275	Lystek Int'l, LTD	Biosolids Transport, May 2021	-770.10
06/08/21	8276	Maltby Electric Supply Co., Inc.	Cust No.15953, P.C., T&B P&L, May 2021	-1,835.11
06/08/21	8277	Marin Recycling HHW	M.P. Haz. Mat. Disposal + E-Waste, May 2021	-102.00
06/08/21 06/08/21	8278 8279	McCampbell Analytical, Inc. Mill Valley Refuse Service, Inc.	M.P. Monitoring, Acute & Chronic Toxicity Testing, May 2021 Acct #032945, Garbage Service + 1 yd rental, June 2021	-3,379.50 -255.15
06/08/21	8280	Ongaro & Sons, Inc.	Client #1082,TPS#2, April - May 2021	-902.42
06/08/21	8281	Peterson	Cust #:5656305, BPS#1, TPS#3, TPS#6, May 2021	-5,758.64
06/08/21	8282	Redwood Engineering, Inc.	P&L., May 2021	-19,788.58
06/08/21	8283	Roy's Sewer Service, Inc.	P&L, May 2021	-724.00
06/08/21	8284	Terminix Processing Center	Acct #327163, Pest Control, FY20-21 (+ AJE FY21-22)	-2,582.16
06/08/21 06/08/21	8285 8286	U.S. Bank U.S. Postal Service	Acct#:4246-0441-0158-3635, April-May 2021 Box rental #227, 12 Months, FY21-22 (FYAJE 21-22)	-9,922.46 -146.00
06/08/21	8287	Water Components & Building Supply	Acct #454, M.P. Maint. Supplies, May 2021	-230.93
06/08/21	8288	Water Environment Federation	Member ID #17586993, Rulon Cottrell, June 2021 (AJE FY21-22)	-382.00
06/08/21	8289	Weco Industries	Acct #:MARINC, P&L, March 2021	-3,022.52
06/08/21	8290	Alvarez, Joel	eEimb for Ed. materials + (2) EE Incentives, May 2021	-2,100.00
06/08/21	8291 8292	Bilsborough, Chad	Reimb for Ed. materials + (5) EE Incentives, May 2021	-5,314.55
06/08/21 06/08/21	8292 8293	Driscoll, Stephen Rosser, John	Boot Reimb + EE Incentives, May 2021 S/B Exp.Reimb. for J Rosser, April - May, 2021	-1,167.93 -637.58
06/08/21	8294	AT&T	Acct #960732-76375559, May 2021	-815.82
06/08/21	8295	Cornely Company	Cust ID: SANDIST, Flare, Piping & Valve Service, May 2021	-10,596.00
06/08/21	8296	Larry Walker Associates, Inc.	Tech Support for M.P. NPDES Reg. Assistance, April 2021	-548.00
06/08/21	8297	Shape Incorporated	Acct #400M14, Flygt Pump Replacement, Jun 2021	-14,906.03
06/08/21	8298	Waste Management of Redwood Landfill	Acct #507-0000190-1507-2, Sludge Disposal, May 2021	-605.16
06/08/21 06/08/21	8299 8300	Triola, Joseph Swett, Drake	Reimb. for S/B Mileage, December 2020 Reimb. for S/B Mileage, Sept-Oct, 2020	-150.47 -158.70
06/08/21	8301	Swett, Drake	Reimb. for CalPERS 457 Contribution, February 2021	-40.00
		- Primary 7399		-231,606.63
TOTAL	5 330	,		-231,606.63

Date	Num	Name	Memo	Account	Class	Paid Amount
05/17/21			Service Charge	JP Morgan Chase - Primary 7399	Belvedere	
			Service Charge	5900.4 · Inspection Permit Fees	Belvedere	-100.00
TOTAL						-100.00
06/02/21	EFT	CalPERS	EFT Health Premium, June 2021, Cust #4163206459	JP Morgan Chase - Primary 7399		
			Active Employee Health Premium - June 2021 Retiree Health Premium - June 2021 Retiree Health Premium - June 2021 Active Employee Health Premium - June 2021 - Admin Fee Active Employee Health Premium - June 2021 - Admin Fee Active Employee Health Premium - June 2021 - Admin Fee Retiree Health Premium - June 2021 - Admin Fee Retiree Health Premium - June 2021 - Admin Fee Retiree Health Premium - June 2021 - Admin Fee Retiree Health Premium - June 2021 - Admin Fee	8020.05 · Employee Health 8020.05 · Employee Health 8020.05 · Employee Health 8022.05 · Reitree Health 8022.05 · Reitree Health 8022.05 · Reitree Health 8020.05 · Employee Health 8020.05 · Employee Health 8020.05 · Employee Health 8020.05 · Employee Health 8020.05 · Reitree Health 8020.05 · Reitree Health	Belvedere Tiburon:Paradise Cove Tiburon Belvedere Tiburon:Paradise Cove Tiburon Belvedere Tiburon:Paradise Cove Tiburon Belvedere Tiburon:Paradise Cove Tiburon:Paradise Cove Tiburon:Paradise Cove Tiburon:Paradise Cove	-4,797.05 -345.60 -8,201.03 -308.45 -22.22 -527.33 -11.51 -0.83 -19.68 -5.39 -0.39
TOTAL					-	-14,248.69
06/02/21	EFT	PERS	EFT PERS Retirement, April 2021	JP Morgan Chase - Primary 7399		
T0741			Retirement May 2021(Classic 1600 Rate): ER @ 14.194 %; EE @ 3.0% Retirement May 2021(Classic 1600 Rate) Retirement May 2021(Classic 1600 Rate) Retirement May 2021(PEPRA Rates: ER @ 7.732%; EE @ 6.75% Retirement May 2021(PEPRA Rate) Retirement May 2021(PEPRA Rate)	8019.05 · PERS Retirement 8019.05 · PERS Retirement	Belvedere Tiburon:Paradise Cove Tiburon Belvedere Tiburon:Paradise Cove Tiburon	-4,756.73 -342.70 -8,132.08 -1,707.61 -123.02 -2,919.31
TOTAL						-17,981.45
05/17/21	8244	Alhambra	Acct #547945611762129, Water, April 2021	JP Morgan Chase - Primary 7399		
			Inv #12012314 043021 Water, 4.04.2021 - 4.28.2021 Inv #12012314 043021 Water, 4.04.2021 - 4.28.2021 Inv #12012314 043021 Water, 4.04.2021 - 4.28.2021	7023 · Janitorial Supplies & Service 7042 · Paradise Supplies & Chemicals 7023 · Janitorial Supplies & Service	Belvedere Tiburon:Paradise Cove Tiburon	-57.10 -4.11 -97.63
TOTAL						-158.84
05/17/21	8245	Burke, Williams & Sorensen, LLP	Legal Advice, March 2021	JP Morgan Chase - Primary 7399		
			Inv #268302, SD5 HR, March 2021 Inv #268302, SD5 HR, March 2021 Inv #268302, SD5 HR, March 2021 Inv #268302, SD5 VLTNS, March 2021 Inv #266946, DCS, March 2021 Inv #266946, DCS, March 2021 Inv #266946, DCS, March 2021	6039 · Legal 6039 · Legal 6039 · Legal 6039 · Legal 6039 · Legal 6039 · Legal 6039 · Legal	Belvedere Tiburon:Paradise Cove Tiburon Belvedere Belvedere Tiburon:Paradise Cove Tiburon	-45.30 -3.26 -77.44 -472.50 -331.64 -23.89 -566.97
TOTAL						-1,521.00
05/17/21	8246	Caltronics Business Systems, Inc.	Acct #SD15, Multi-purpose Copier Contract, April 2021	JP Morgan Chase - Primary 7399		
			Inv #3248904, Konica Multi-purpose copier (C308) contract, April 2021 Inv #3248904, Konica Multi-purpose copier (C308) contract, April 2021 Inv #3248904, Konica Multi-purpose copier (C308) contract, April 2021	6047 · Office Supplies 6047 · Office Supplies 6047 · Office Supplies	Belvedere Tiburon:Paradise Cove Tiburon	-62.13 -4.48 -106.21
TOTAL					-	-172.82

Date	Num	Name	Memo	Account	Class	Paid Amount
05/17/21	8247	Comcast Business	Acct# 8155 30 011 0149465, Bus. Voice, Internet & Cable, May - June 2021	JP Morgan Chase - Primary 7399		
			Bundle: Cable (\$218.25), 5.12.2021 - 6.11.2021 + Reg. Fees (\$53.99) Bundle: Cable (\$218.25), 5.12.2021 - 6.11.2021 + Reg. Fees (\$53.99) Bundle: Cable (\$218.25), 5.12.2021 - 6.11.2021 + Reg. Fees (\$53.99) Bundle: Internet (\$134.85), 5.12.2021 - 6.11.2021 + Fed U Srvc Fund Fees (\$14.69) Bundle: Internet (\$134.85), 5.12.2021 - 6.11.2021 Bundle: Internet (\$134.85), 5.12.2021 - 6.11.2021 Bundle: Land Line Phones (\$249.50), 5.12.2021 - 6.11.2021 Bundle: Land Line Phones (\$249.50), 5.12.2021 - 6.11.2021 Bundle: Land Line Phones (\$249.50), 5.12.2021 - 6.11.2021 Bundle: Taxes & Fees (+/- \$5 - varies/mo), 5.12.2021 - 6.11.2021 Bundle: Taxes & Fees (+/- \$5 - varies/mo), 5.12.2021 - 6.11.2021 Bundle: Taxes & Fees (+/- \$5 - varies/mo), 5.12.2021 - 6.11.2021 Bundle: Taxes & Fees (+/- \$5 - varies/mo), 5.12.2021 - 6.11.2021 Bundle: Taxes & Fees (+/- \$5 - varies/mo), 5.12.2021 - 6.11.2021 Bundle: Taxes & Fees (+/- \$5 - varies/mo), 5.12.2021 - 6.11.2021 Bundle: Taxes & Fees (+/- \$5 - varies/mo), 5.12.2021 - 6.11.2021 Bundle: Taxes & Fees (+/- \$5 - varies/mo), 5.12.2021 - 6.11.2021	8510 · Data/Alarms/IT Supp & Licensing 8510 · Data/Alarms/IT Supp & Licensing 8531 · Main Plant Telephones 8532 · Paradise Cove Telephones 8531 · Main Plant Telephones 8510 · Data/Alarms/IT Supp & Licensing 8510 · Data/Alarms/IT Supp & Licensing 8510 · Data/Alarms/IT Supp & Licensing 8531 · Main Plant Telephones 8532 · Paradise Cove Telephones 8531 · Main Plant Telephones	Belvedere Tiburon:Paradise Cove Tiburon Belvedere Tiburon:Paradise Cove Tiburon:Paradise Cove Tiburon:Paradise Cove Tiburon	-97.87 -7.05 -167.32 -12.45 -0.90 -21.29 -91.49 -6.59 -156.42 -2.38 -0.17 -4.06 -2.38 -0.17 -4.06
TOTAL						-574.60
05/17/21	8248	Mill Valley Refuse Service, Inc.	Acct #032945, Garbage Service + 1 yd rental, May 2021	JP Morgan Chase - Primary 7399		
			Garbage Service, Including 1 yd trash + 1 yd cardboard rental, May 2021 Garbage Service, Including 1 yd trash + 1 yd cardboard rental, May 2021	7023 · Janitorial Supplies & Service 7023 · Janitorial Supplies & Service	Belvedere Tiburon	-94.18 -160.97
TOTAL					_	-255.15
05/17/21	8249	Mill Valley Refuse Service, Inc.	Acct #032945, SLUDGE TRANSPORT, April 2021	JP Morgan Chase - Primary 7399		
			Sludge Transport/Exchange only, 4.3.21, 4.13.21, 4.22.21, 4.29.21 Sludge Transport/Exchange only, 4.3.21, 4.13.21, 4.22.21, 4.29.21	7029 · Main Plant Sludge Disposal 7029 · Main Plant Sludge Disposal	Belvedere Tiburon	-664.38 -1,135.62
TOTAL						-1,800.00
05/17/21	8250	Pacific Gas & Electric	Acct #2908031411-4, Utilities, April 2021	JP Morgan Chase - Primary 7399		
			Acct #2908031411-4, Main Plant Utilities, April 2021 Acct #2908031411-4, P.C. Plant Utilities, April 2021 Acct #2908031411-4, Main Plant Utilities, April 2021 Acct #2908031411-4, Belv Pump St Utilities, April 2021 Acct #2908031411-4, P.C. Pump St Utilities, April 2021 Acct #2908031411-4, Tib Pump St Utilities, April 2021	8542 · Main Plant Utilities 8543 · Paradise Cove Utilities 8542 · Main Plant Utilities 8544 · Pump Station Utilities 8544 · Pump Station Utilities 8544 · Pump Station Utilities	Belvedere Tiburon:Paradise Cove Tiburon Belvedere Tiburon:Paradise Cove Tiburon	-5,156.04 -1,510.95 -8,813.20 -1,353.67 -261.32 -1,715.85
TOTAL						-18,811.03
05/17/21	8251	Special District Risk Management	Member #7665, Life, Vision, DDS & LTD Ins., June 2021	JP Morgan Chase - Primary 7399		
			Employee Life & ADD Insurance - Inv #35428 - June 2021 Employee Life & ADD Insurance - Inv #35428 - June 2021 Employee Life & ADD Insurance - Inv #35428 - June 2021 Employee LTD Insurance - Inv #35428 - June 2021 Employee LTD Insurance - Inv #35428 - June 2021 Employee LTD Insurance - Inv #35428 - June 2021 Employee DDS Insurance - Inv #35428 - June 2021 Employee DDS Insurance - Inv #35428 - June 2021 Employee DDS Insurance - Inv #35428 - June 2021 Employee Vision Insurance - Inv #35428 - June 2021 Employee Vision Insurance - Inv #35428 - June 2021 Employee Vision Insurance - Inv #35428 - June 2021 Employee Vision Insurance - Inv #35428 - June 2021 Employee Vision Insurance - Inv #35428 - June 2021	8020.05 · Employee Health	Belvedere Tiburon:Paradise Cove Tiburon Belvedere Tiburon:Paradise Cove Tiburon Belvedere Tiburon:Paradise Cove Tiburon Belvedere Tiburon Belvedere Tiburon Belvedere Tiburon:Paradise Cove Tiburon	-44.00 -3.17 -75.23 -117.15 -8.44 -200.27 -301.59 -21.73 -515.60 -52.50 -3.78 -89.77
TOTAL					_	

Date	Num	Name	Memo	Account	Class	Paid Amount
05/17/21	8252	Staples, Inc.	Acct #60111000714, Office Supplies, April 2021	JP Morgan Chase - Primary 7399		
			Inv #2830225191, Office supplies, April 2021 Inv #2830225191, Office supplies, April 2021 Inv #2830225191, Office supplies, April 2021	6047 · Office Supplies 6047 · Office Supplies 6047 · Office Supplies	Belvedere Tiburon:Paradise Cove Tiburon	-75.47 -5.44 -129.03
TOTAL						-209.94
05/17/21	8253	Waste Management of Redwood	Acct #507-0000190-1507-2, Sludge Disposal, April 2021	JP Morgan Chase - Primary 7399		
			Inv #0102487-1507-9, Sludge Disposal - 3 Drop-offs, 26.62 tons, April 2021 Inv #0102487-1507-9, Sludge Disposal - 3 Drop-offs, 26.62 tons, April 2021	7029 · Main Plant Sludge Disposal 7029 · Main Plant Sludge Disposal	Belvedere Tiburon	-385.08 -658.22
TOTAL						-1,043.30
05/17/21	8254	Driscoll, Stephen	EE Incentive, May 2021	JP Morgan Chase - Primary 7399		
			Employee Incentive/Con't Ed Stipend: Completion of CSU Industrial Waste Treatment (V2), Apri Employee Incentive/Con't Ed Stipend: Completion of CSU Industrial Waste Treatment (V2), Apri Employee Incentive/Con't Ed Stipend: Completion of CSU Industrial Waste Treatment (V2), Apri	8005 · Employee Incentives 8005 · Employee Incentives 8005 · Employee Incentives	Belvedere Tiburon:Paradise Cove Tiburon	-359.50 -25.90 -614.60
TOTAL						-1,000.00
05/17/21	8255	Triola, Joseph	Reimb. for S/B Mileage, March - April, 2021	JP Morgan Chase - Primary 7399		
			Reimb. for P.C. S/B Mileage, thru 4.6.2021 Reimb. for Tib P&L Mileage, thru 4.6.2021	6018.2 · Standby Mileage Expense Reimb 6018.2 · Standby Mileage Expense Reimb	Tiburon:Paradise Cove Tiburon	-52.64 -52.64
TOTAL						-105.28
05/17/21	8256	Lystek Int'l, LTD	Biosolids Transport, April 2021	JP Morgan Chase - Primary 7399		
			Inv #153-397, Biosolids Transport to Lystek Facility, April 2021 Inv #153-397, Biosolids Transport to Lystek Facility, April 2021	7029 · Main Plant Sludge Disposal 7029 · Main Plant Sludge Disposal	Belvedere Tiburon	-266.99 -456.36
TOTAL						-723.35
05/17/21	8257	Univar	Cust ID #STDT001, Chemicals, May 2021	JP Morgan Chase - Primary 7399		
			Inv #49155626, Inv #49116822, Sodium Bisulfite 25% (\$1.163/Gal), May 2021 Inv #49155626, Inv #49116822, Sodium Bisulfite 25% (\$1.163/Gal), May 2021 Inv #49155626, Inv #49116822, Sodium Bisulfite 25% (\$1.163/Gal), May 2021 Inv #49157111, Sodium Hypochlorite 12.5% (\$0.7001/Gal), May 2021 Inv #49157111, Sodium Hypochlorite 12.5% (\$0.7001/Gal), May 2021 Inv #49157111, Sodium Hypochlorite 12.5% (\$0.7001/Gal), May 2021	7024 · Main Plant Chemicals 7042 · Paradise Supplies & Chemicals 7024 · Main Plant Chemicals 7024 · Main Plant Chemicals 7042 · Paradise Supplies & Chemicals 7044 · Main Plant Chemicals	Belvedere Tiburon:Paradise Cove Tiburon Belvedere Tiburon:Paradise Cove Tiburon	-2,002.01 -144.23 -3,422.62 -964.59 -69.49 -1,649.06
TOTAL						-8,252.00
05/17/21	8258	Verizon Wireless	Acct #0342125502-00001: iPhones, April 2021	JP Morgan Chase - Primary 7399		
TOTAL			Inv #9879154889: Monthly Charges (\$301.60) New NASPO MA 152 Agmnt - April 2021 Inv #9879154889: Monthly Charges (\$301.60) New NASPO MA 152 Agmnt - April 2021 Inv #9879154889: Monthly Charges (\$301.60) New NASPO MA 152 Agmnt - April 2021 Inv #9879154889: Taxes, Gov't Surcharges & Fees - April 2021 Inv #9879154889: Taxes, Gov't Surcharges & Fees - April 2021 Inv #9879154889: Taxes, Gov't Surcharges & Fees - April 2021 Inv #9879154889: Taxes, Gov't Surcharges & Fees - April 2021	8531 · Main Plant Telephones 8532 · Paradise Cove Telephones 8531 · Main Plant Telephones 8531 · Main Plant Telephones 8532 · Paradise Cove Telephones 8531 · Main Plant Telephones	Belvedere Tiburon:Paradise Cove Tiburon Belvedere Tiburon:Paradise Cove Tiburon	-108.43 -7.81 -185.36 -3.13 -0.23 -5.35
IOIAL						-510.51

Date	Num	Name	Memo	Account	Class	Paid Amount
05/17/21	8259	Rosser, John	Reimb. EE Incentive, September 2021	JP Morgan Chase - Primary 7399		
			Employee Incentive/Con't Ed Stipend: Completion of Advanced Waste Treatment @ CSU - Sac, Employee Incentive/Con't Ed Stipend: Completion of Advanced Waste Treatment @ CSU - Sac, Employee Incentive/Con't Ed Stipend: Completion of Advanced Waste Treatment @ CSU - Sac, Employee Incentive/Con't Ed Stipend: H2o Plant Ops @ CSU - Sac, as of May 2021 (Cert #569 Employee Incentive/Con't Ed Stipend: H2o Plant Ops @ CSU - Sac, as of May 2021 (Cert #569 Employee Incentive/Con't Ed Stipend: H2o Plant Ops @ CSU - Sac, as of May 2021 (Cert #569 Employee Incentive/Con't Ed Stipend: Industrial Waste Treatment @ CSU - Sac, as of May 202 Employee Incentive/Con't Ed Stipend: Industrial Waste Treatment @ CSU - Sac, as of May 202 Employee Incentive/Con't Ed Stipend: Industrial Waste Treatment @ CSU - Sac, as of May 202 Employee Incentive/Con't Ed Stipend: Industrial Waste Treatment @ CSU - Sac, as of May 202 Con't Ed Books (Ops & Maint of WW Cllxn Sys., Vol II, Ed 7; Ind Waste Treatment, Vol 1, Ed. 3; Con't Ed Books (Ops & Maint of WW Cllxn Sys., Vol II, Ed 7; Ind Waste Treatment, Vol 1, Ed. 3; Con't Ed Books (Ops & Maint of WW Cllxn Sys., Vol II, Ed 7; Ind Waste Treatment, Vol 1, Ed. 3;	8005 · Employee Incentives 8005 · Employee Incentives 8006 · Employee Incentives 6002 · Continuing Education 6020 · Continuing Education 6020 · Continuing Education	Belvedere Tiburon:Paradise Cove Tiburon Belvedere Tiburon:Paradise Cove Tiburon Belvedere Tiburon:Paradise Cove Tiburon Belvedere Tiburon Belvedere Tiburon Belvedere Tiburon:Paradise Cove Tiburon:Paradise Cove Tiburon:Paradise Cove	-359.50 -25.90 -614.60 -359.50 -25.90 -614.60 -359.50 -614.60 -53.93 -3.89 -92.18
TOTAL						-3,150.00
06/08/21	8260	Access Answering Service	Acct #4080C, Answering Service, June 2021	JP Morgan Chase - Primary 7399		
			Inv #25792, Answering Service, June 2021- SSO & Alarm Notifications Inv #25792, Answering Service, June 2021- SSO & Alarm Notifications Inv #25792, Answering Service, June 2021- SSO & Alarm Notifications	8510 · Data/Alarms/IT Supp & Licensing 8510 · Data/Alarms/IT Supp & Licensing 8510 · Data/Alarms/IT Supp & Licensing	Belvedere Tiburon:Paradise Cove Tiburon	-21.57 -1.55 -36.88
TOTAL						-60.00
06/08/21	8261	Alhambra	Acct #547945611762129, Water, Apr-May 2021	JP Morgan Chase - Primary 7399		
			Inv #12012314 052821 Water, 4.1.2021 - 5.28.2021 Inv #12012314 052821 Water, 4.1.2021 - 5.28.2021 Inv #12012314 052821 Water, 4.1.2021 - 5.28.2021	7023 · Janitorial Supplies & Service 7042 · Paradise Supplies & Chemicals 7023 · Janitorial Supplies & Service	Belvedere Tiburon:Paradise Cove Tiburon	-73.61 -5.30 -125.85
TOTAL						-204.76
06/08/21	8262	Banshee Networks, Inc.	Computer/IT Support, April - May 2021	JP Morgan Chase - Primary 7399		
			Inv #14862, #14873, #14913, Synology setup and Back-up, Pwer-Edge Server set-up + Trouble Inv #14862, #14873, #14913, Synology setup and Back-up, Pwer-Edge Server set-up + Trouble Inv #14862, #14873, #14913, Synology setup and Back-up, Pwer-Edge Server set-up + Trouble	8510 · Data/Alarms/IT Supp & Licensing 8510 · Data/Alarms/IT Supp & Licensing 8510 · Data/Alarms/IT Supp & Licensing	Belvedere Tiburon:Paradise Cove Tiburon	-2,478.66 -178.57 -4,237.50
TOTAL					_	-6,894.73
06/08/21	8263	Brelje and Race Laboratories, Inc.	M.P./P.C. Plant Samples, April 2021	JP Morgan Chase - Primary 7399		
			Inv #134974, M.P. Samples for April 2021 Inv #134974, P.C. Samples for April 2021 Inv #134974, M.P. Samples for April 2021	7051 · Main Plant Lab Monitoring 7052 · Paradise Cove Monitoring 7051 · Main Plant Lab Monitoring	Belvedere Tiburon:Paradise Cove Tiburon	-513.05 -695.00 -876.95
TOTAL					_	-2,085.00
06/08/21	8264	Burke, Williams & Sorensen, LLP	Legal Advice, April 2021	JP Morgan Chase - Primary 7399		
TOTAL			Inv #269134, SD5 HR, April 2021 Inv #269134, SD5 HR, April 2021 Inv #269134, SD5 HR, April 2021 Inv #269134, SD5 VLTNS, April 2021 Inv #269134, DCS, April 2021 Inv #269134, CRFMP, April 2021 (61%) Inv #269134, CRFMP, April 2021 (39%)	6039 · Legal 6039 · Legal	Belvedere Tiburon:Paradise Cove Tiburon Tiburon Belvedere Tiburon:Paradise Cove Tiburon Belvedere Tiburon	-897.85 -64.69 -1,534.96 -157.50 -430.32 -31.00 -735.67 -568.22 -363.29

Date	Num	Name	Memo	Account	Class	Paid Amount
06/08/21	8265	Caltest Analytical Laboratory	M.P./P.C. Lab Sampling, May 2021	JP Morgan Chase - Primary 7399		
			M.P B: #1133, #1212, #1441, #1598, #1667, May 2021 P.C.: Inv #1873, May 2021 M.P T: #1133, #1212, #1441, #1598, #1667, May 2021	7051 · Main Plant Lab Monitoring 7052 · Paradise Cove Monitoring 7051 · Main Plant Lab Monitoring	Belvedere Tiburon:Paradise Cove Tiburon	-468.46 -312.55 -800.74
TOTAL					_	-1,581.75
06/08/21	8266	Cintas Corporation #626	Acct #626-00821, PPE/Safetywear + Service, May 2021	JP Morgan Chase - Primary 7399		
			#4083662251, #4084322928, #40834984099, #4085685803, PPE/Safetywear, May 2021 #4083662251, #4084322928, #40834984099, #4085685803, PPE/Safetywear, May 2021 #4083662251, #4084322928, #40834984099, #4085685803, PPE/Safetywear, May 2021	8520 · Personal Protection/Safety Wear 8520 · Personal Protection/Safety Wear 8520 · Personal Protection/Safety Wear	Belvedere Tiburon:Paradise Cove Tiburon	-51.11 -3.68 -87.37
TOTAL					_	-142.16
06/08/21	8267	DKF Solutions Group, LLC	My Safety Officer Monthly Subscription, May 2021	JP Morgan Chase - Primary 7399		
			Inv #10888, My Safety Officer Monthly Subscription Fee, May 2021 Inv #10888, My Safety Officer Monthly Subscription Fee, May 2021 Inv #10888, My Safety Officer Monthly Subscription Fee, May 2021	8515 · Safety 8515 · Safety 8515 · Safety	Belvedere Tiburon:Paradise Cove Tiburon	-125.83 -9.07 -215.10
TOTAL					_	-350.00
06/08/21	8268	G3 Engineering, Inc.	M.P. Screw Press Polyblend Redundancy, May 2021	JP Morgan Chase - Primary 7399		
			Inv #2021-7108, #2021-7148, M.P. Screw Press Polyblend feed system + circuit board - May 20 Inv #2021-7108, #2021-7148, M.P. Screw Press Polyblend feed system + circuit board - May 20	9209 · ScrewPress PolyBlend Redundancy 9209 · ScrewPress PolyBlend Redundancy	Belvedere Tiburon	-6,243.16 -10,671.38
TOTAL					_	-16,914.54
06/08/21	8269	Goodman Building Supply Co.	Acct #20070, M.P. SUpplies+P&L, May 2021	JP Morgan Chase - Primary 7399		
			Inv #823680, #823650, #824744, M.P. Supplies, May 2021 Inv #823680, #823650, #824744, M.P. Supplies, May 2021 Inv #824179, #824500, #824523, BPSs Maintenance Supplies, May 2021 Inv #824179, #824500, #824523, TPSs Maintenance Supplies, May 2021	7021 · Plant Maintenance Supplies 7021 · Plant Maintenance Supplies 7011 · Pumps & Lines Maintenance 7011 · Pumps & Lines Maintenance	Belvedere Tiburon Belvedere Tiburon	-44.42 -75.94 -224.11 -383.08
TOTAL				·	_	-727.55
06/08/21	8270	Grainger	Acct #810128785, M.P., P.C.+ SASM Parts & Service, May 2021	JP Morgan Chase - Primary 7399		
			Inv #810128785, SASM Supplies (GT07 Pump), May 2021 Inv #810128785, SASM Supplies (GT07 Pump), May 2021 Inv #810128785, M.P. Polyblend motor + v-belts, May 2021 Inv #810128785, M.P. Polyblend motor + v-belts, May 2021 Inv #810128785, P.C. Exhaust Fan, May 2021	7021 · Plant Maintenance Supplies 7021 · Plant Maintenance Supplies 7022 · Plant Maint. Parts & Service 7022 · Plant Maint. Parts & Service 7041 · Paradise Parts & Service	Belvedere Tiburon Belvedere Tiburon Tiburon	-191.01 -326.50 -173.84 -297.13 -169.26
TOTAL					_	-1,157.74
06/08/21	8271	HDR Engineering, Inc.	Consulting, MCSD5 Clixn Sys Mstr Plan + Alt Energy Study, May 2021	JP Morgan Chase - Primary 7399		
			Inv #1200347263HDR Collection System Master Plan, May 2021 Inv #1200347263HDR Collection System Master Plan, May 2021 Inv #1200347263HDR Collection System Master Plan, May 2021 Inv #120034609HDR Alternative Energy Study, May 2021 Inv #1200346069HDR Alternative Energy Study, May 2021 Inv #1200346069HDR Alternative Energy Study, May 2021 Inv #1200346069HDR Alternative Energy Study, May 2021	6017 · Consulting Fees 6017 · Consulting Fees	Belvedere Tiburon:Paradise Cove Tiburon Belvedere Tiburon:Paradise Cove Tiburon	-3,198.09 -230.41 -5,467.45 -3,421.17 -246.48 -5,848.82
TOTAL						-18,412.42

Date	Num	Name	Memo	Account	Class	Paid Amount
06/08/21	8272	Home Depot Credit Services	Acct #6035 3220 0516 4334, M.P. Office + Breakroom, May 2021	JP Morgan Chase - Primary 7399		
			M.P. Office & Breakroom flooring & appliances, May 2021 M.P. Office & Breakroom flooring & appliances, May 2021	9217 · SD5 Shop Rplcmnt /Ops Control 9217 · SD5 Shop Rplcmnt /Ops Control	Belvedere Tiburon	-3,966.75 -6,780.34
TOTAL						-10,747.09
06/08/21	8273	Jackson's Hardware, Inc.	Acct #7601, M.P. supplies, PPE & P&L, May 2021	JP Morgan Chase - Primary 7399		
			Inv #81719, M.P. Supplies, May 2021 Inv #81719, M.P. Supplies, May 2021 Inv #81252, Safety Boots (JT), May 2021 Inv #81252, Safety Boots (JT), May 2021 Inv #81252, Safety Boots (JT), May 2021 Inv #81251, P&L (TPS#5), May 2021	7021 · Plant Maintenance Supplies 7021 · Plant Maintenance Supplies 8515 · Safety 8515 · Safety 8515 · Safety 7011 · Pumps & Lines Maintenance	Belvedere Tiburon Belvedere Tiburon:Paradise Cove Tiburon Tiburon	-122.90 -210.08 -84.82 -6.11 -145.01 -271.29
TOTAL						-840.21
06/08/21	8274	JM Integration, LLC	M.P. Parts & Service, May 2021	JP Morgan Chase - Primary 7399		
			Inv #21051, Inv #21062: M.P. Parts & Service (troubleshoot sensor readings at Hypo tanks/ingni Inv #21051, Inv #21062: M.P. Parts & Service (troubleshoot sensor readings at Hypo tanks/ingni	7022 · Plant Maint. Parts & Service 7022 · Plant Maint. Parts & Service	Belvedere Tiburon	-2,957.37 -5,055.01
TOTAL						-8,012.38
06/08/21	8275	Lystek Int'l, LTD	Biosolids Transport, May 2021	JP Morgan Chase - Primary 7399		
			Inv #153-407 Biosolids Transport to Lystek Facility, May 2021 Inv #153-407 Biosolids Transport to Lystek Facility, May 2021	7029 · Main Plant Sludge Disposal 7029 · Main Plant Sludge Disposal	Belvedere Tiburon	-284.24 -485.86
TOTAL						-770.10
06/08/21	8276	Maltby Electric Supply Co., Inc.	Cust No.15953, P.C., T&B P&L, May 2021	JP Morgan Chase - Primary 7399		
			Inv #S1945327.001, .002,+.003, #S1945327.004: TPS#5 Gen Chargers + Parts, May 2021 Inv #S1945327.001, .002,+.003, #S1945327.004: TPS#5 Gen Chargers + Parts, May 2021 Inv #S1945713.001+#S1940632.001, Parts & Service at P.C., March - May 2021	7011 · Pumps & Lines Maintenance 7027 · Electrical & Instrument 7041 · Paradise Parts & Service	Tiburon Tiburon Tiburon:Paradise Cove	-517.24 -517.25 -800.62
TOTAL						-1,835.11
06/08/21	8277	Marin Recycling HHW	M.P. Haz. Mat. Disposal + E-Waste, May 2021	JP Morgan Chase - Primary 7399		
			Inv #9463, M.P. Haz. Mat. + E-Waste Disposal, May 2021 Inv #9463, M.P. Haz. Mat. + E-Waste Disposal, May 2021	7028 · Grounds Maintenance 7028 · Grounds Maintenance	Belvedere Tiburon	-37.65 -64.35
TOTAL						-102.00
06/08/21	8278	McCampbell Analytical, Inc.	M.P. Monitoring, Acute & Chronic Toxicity Testing, May 2021	JP Morgan Chase - Primary 7399		
			Inv #2105013, M.P. Monitoring, Chronic Toxicity Testing, May 2021 Inv #2105013, M.P. Monitoring, Chronic Toxicity Testing, May 2021 Inv #2105855, M.P. Monitoring, Acute Toxicity Testing, May 2021 Inv #2105855, M.P. Monitoring, Acute Toxicity Testing, May 2021	7053 · Chronic Toxicity 7053 · Chronic Toxicity 7051 · Main Plant Lab Monitoring 7051 · Main Plant Lab Monitoring	Belvedere Tiburon Belvedere Tiburon	-836.75 -1,430.25 -410.62 -701.88
TOTAL						-3,379.50
06/08/21	8279	Mill Valley Refuse Service, Inc.	Acct #032945, Garbage Service + 1 yd rental, June 2021	JP Morgan Chase - Primary 7399		
			Garbage Service, Including 1 yd trash + 1 yd cardboard rental, June 2021 Garbage Service, Including 1 yd trash + 1 yd cardboard rental, June 2021	7023 · Janitorial Supplies & Service 7023 · Janitorial Supplies & Service	Belvedere Tiburon	-94.18 -160.97
TOTAL						-255.15

Date	Num	Name	Memo	Account	Class	Paid Amount
06/08/21	8280	Ongaro & Sons, Inc.	Client #1082,TPS#2, April - May 2021	JP Morgan Chase - Primary 7399		
			Inv #84586: Backflow Prevention Testing @ BPS#1, Meter #81438679 (HID#848), May 2021 Inv #86572: Backflow Prevention Repair + Testing @ BPS#1, Meter #81438679 (HID#848), May	7011 · Pumps & Lines Maintenance 7011 · Pumps & Lines Maintenance	Belvedere Belvedere	-120.00 -782.42
TOTAL					_	-902.42
06/08/21	8281	Peterson	Cust #:5656305, BPS#1, TPS#3, TPS#6, May 2021	JP Morgan Chase - Primary 7399		
			Inv #SW270053287, Annual Inspection/Service re BPS#1, May 2021 Inv #SW270053272, Annual Inspection/Service re TPS#6, May 2021 Inv #SW270053228, Annual Inspection/Service re TPS#3, May 2021	7011 · Pumps & Lines Maintenance 7011 · Pumps & Lines Maintenance 7011 · Pumps & Lines Maintenance	Belvedere Tiburon Tiburon	-2,090.40 -2,112.33 -1,555.91
TOTAL					_	-5,758.64
06/08/21	8282	Redwood Engineering, Inc.	P&L., May 2021	JP Morgan Chase - Primary 7399		
			Inv #5998, Sewer Line Repair, 12 Spring Lane, May 2021 Inv #5997, Sewer Line Repair, 36 Linda Vista , May 2021	7011 · Pumps & Lines Maintenance 7011 · Pumps & Lines Maintenance	Tiburon Tiburon	-4,967.62 -14,820.96
TOTAL						-19,788.58
06/08/21	8283	Roy's Sewer Service, Inc.	P&L, May 2021	JP Morgan Chase - Primary 7399		
			Inv #212607, Cleared line at Vistazo East, as directed, 5.15.2021 Inv #212551, Cleared line at 26 Eucalyptus, as directed, 3.1.2021	7011 · Pumps & Lines Maintenance 7011 · Pumps & Lines Maintenance	Tiburon Belvedere	-525.00 -199.00
TOTAL					_	-724.00
06/08/21	8284	Terminix Processing Center	Acct #327163, Pest Control, FY20-21 (+ AJE FY21-22)	JP Morgan Chase - Primary 7399		
			Inv #407847315, Pest (Rodent) Control, 5.1.2021 - 6.30.2021 Inv #407847315, Pest (Rodent) Control, 5.1.2021 - 6.30.2021 Inv #407847315, Pest (Rodent) Control, 7.1.2021 - 6.30.2022 (AJEFY21-22) - RD Inv #407847315, Pest (Rodent) Control, 7.1.2021 - 6.30.2022 (AJEFY21-22) - RD	7028 · Grounds Maintenance 7028 · Grounds Maintenance 7028 · Grounds Maintenance 7028 · Grounds Maintenance	Belvedere Tiburon Belvedere Tiburon	-324.07 -553.93 -631.39 -1,072.77
TOTAL					_	-2,582.16
06/08/21	8285	U.S. Bank	Acct#:4246-0441-0158-3635, April-May 2021	JP Morgan Chase - Primary 7399		
			#0822:/9545: Mtgs & Travel #0822:/9545: Mtgs & Travel #0822:/9545: Mtgs & Travel #0822:/9545: Seminars & training #0822:/9545: Seminars & training #0822:/9545: Office Supplies, Amazon #0822:/9545: Office Supplies, Amazon #0822:/9545: Office Supplies, Amazon #0822:/9545: Return-receipt postage re add'l Violation Notices+Stamps, USPO #0822:/9545: Return-receipt postage re add'l Violation Notices, USPO #0822:/9545: Return-receipt postage re add'l Violation Notices, USPO #0822:/9545: Global Industries #0822:/9545: Global Industries #0822:/9545: Global Industries #0822:/9545: #0822:/9545: #0822:/9545: Charging electronics for M.P. + Vehicles #0822:/9545: Charging electronics for M.P. + Vehicles #0822:/9545: Replacement lights #0822:/9545: Replacement lights #0822:/9545: Replacement lights #0822:/9545: Keiser Corp, Forklift certifications, 5.19.2021 #0822:/9545: Keiser Corp, Forklift certifications, 5.19.2021 #0822:/9545: Keiser Corp, Forklift certifications, 5.19.2021 #0822:/9545: Flooring at M.P. Office & Breakroom	6018.1 · Meetings & Travel 6018.1 · Meetings & Travel 6018.1 · Meetings & Travel 6020 · Continuing Education 6020 · Continuing Education 6020 · Continuing Education 6020 · Continuing Education 6047 · Office Supplies 6047 · Office Supplies 6047 · Office Supplies 6046 · Postage 6056 · Postage 6056 · Postage 6056 · Postage 7022 · Plant Maint. Parts & Service 7023 · Janitorial Supplies & Service 7023 · Janitorial Supplies & Service 7023 · Janitorial Supplies & Service 7027 · Electrical & Instrument 7027 · Electrical & Instrument 7072 · Truck Maintenance 7072 · Truck Maintenance 7072 · Truck Maintenance 7072 · Truck Maintenance 8515 · Safety 8515 · Safety 8515 · Safety 9217 · SD5 Shop Rplcmnt /Ops Control	Belvedere Tiburon:Paradise Cove Tiburon Belvedere Tiburon:Paradise Cove Tiburon Belvedere Tiburon:Paradise Cove Tiburon Belvedere Tiburon:Paradise Cove Tiburon Belvedere Tiburon:Paradise Cove Tiburon Belvedere Tiburon:Paradise Cove Tiburon Belvedere Tiburon:Paradise Cove Tiburon Belvedere	-34.13

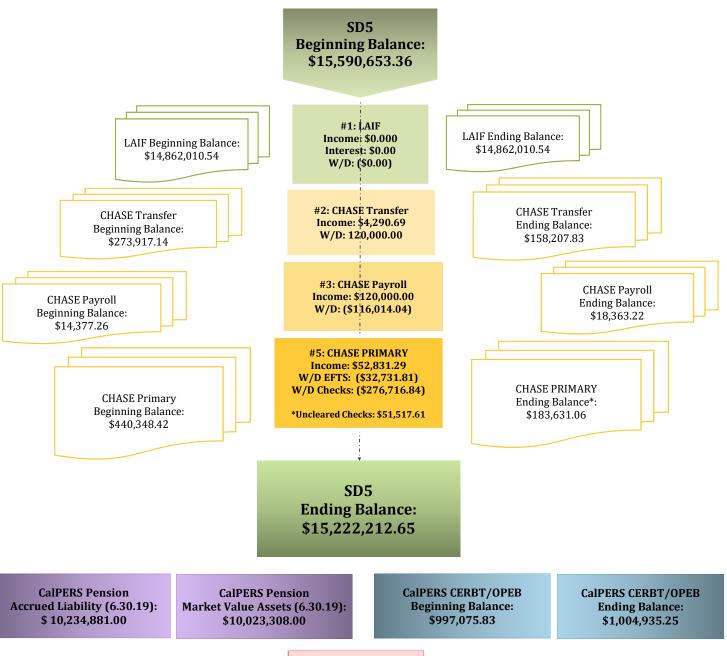
Date	Num	Name	Memo	Account	Class	Paid Amount
			#0822:/9545: Flooring at M.P. Office & Breakroom #0822:/9545: Flooring at M.P. Office & Breakroom	9217 · SD5 Shop Rplcmnt /Ops Control 9217 · SD5 Shop Rplcmnt /Ops Control	Tiburon:Paradise Cove Tiburon	-114.61 -2,719.76
TOTAL			,		-	-9,922.46
06/08/21	8286	U.S. Postal Service	Box rental #227, 12 Months, FY21-22 (FYAJE 21-22)	JP Morgan Chase - Primary 7399		
			Box rental #227, 7.1.21 - 6.30.22 (AJE FY21-22) - RD Box rental #227, 7.1.21 - 6.30.22 (AJE FY21-22) - RD Box rental #227, 7.1.21 - 6.30.22 (AJE FY21-22) - RD	6056 · Postage 6056 · Postage 6056 · Postage	Belvedere Tiburon:Paradise Cove Tiburon	-52.50 -4.26 -89.24
TOTAL					-	-146.00
06/08/21	8287	Water Components & Building Su	Acct #454, M.P. Maint. Supplies, May 2021	JP Morgan Chase - Primary 7399		
			Inv #30555132, #30555235 - M.P. supplies (floor drains) - May 2021 Inv #30555132, #30555235 - M.P. supplies (floor drains) - May 2021	7021 · Plant Maintenance Supplies 7021 · Plant Maintenance Supplies	Belvedere Tiburon	-85.24 -145.69
TOTAL						-230.93
06/08/21	8288	Water Environment Federation	Member ID #17586993, Rulon Cottrell, June 2021 (AJE FY21-22)	JP Morgan Chase - Primary 7399		
			Member ID #17586993, Rulon Cottrell - 2021 WEF Membership Dues, Code #RE90BE (exp 7.3 Member ID #17586993, Rulon Cottrell - 2021 WEF Membership Dues, Code #RE90BE (exp 7.3 Member ID #17586993, Rulon Cottrell - 2021 WEF Membership Dues, Code #RE90BE (exp 7.3 Member ID #17586993, Rulon Cottrell - 2021 WEF Membership Dues, Code #RE90BE (exp 7.3 Member ID #17586993, Rulon Cottrell - 2021 WEF Membership Dues, Code #RE90BE (exp 7.3 Member ID #17586993, Rulon Cottrell - 2021 WEF Membership Dues, Code #RE90BE (exp 7.3	6025 · Dues & Subscriptions 6025 · Dues & Subscriptions	Belvedere Tiburon:Paradise Cove Tiburon Belvedere Tiburon:Paradise Cove Tiburon	-125.92 -10.22 -214.03 -11.45 -0.93 -19.45
TOTAL					-	-382.00
06/08/21	8289	Weco Industries	Acct #:MARINC, P&L, March 2021	JP Morgan Chase - Primary 7399		
			Inv #0047509-IN, equipment for P&L use - April 2021 Inv #0047509-IN, equipment for P&L use - April 2021 Inv #0047509-IN, equipment for P&L use - April 2021	7011 · Pumps & Lines Maintenance 7011 · Pumps & Lines Maintenance 7011 · Pumps & Lines Maintenance	Belvedere Tiburon:Paradise Cove Tiburon	-1,086.60 -78.28 -1,857.64
TOTAL					-	-3,022.52
06/08/21	8290	Alvarez, Joel	eEimb for Ed. materials + (2) EE Incentives, May 2021	JP Morgan Chase - Primary 7399		
			Reimb. re CSU, Sac materials re WWTP courses, 4.28.2021 Reimb. re CSU, Sac materials re WWTP courses, 4.28.2021 Reimb. re CSU, Sac materials re WWTP courses, 4.28.2021 Reimb. re CSU, Sac materials re WWTP courses, 4.28.2021 Employee Incentive/Con't Ed Stipend: Completion of CSU Sm WW System Ops & Maint, (V1), Employee Incentive/Con't Ed Stipend: Completion of CSU Sm WW System Ops & Maint, (V1), Employee Incentive/Con't Ed Stipend: Completion of CSU Sm WW System Ops & Maint, (V2), Employee Incentive/Con't Ed Stipend: Completion of CSU Sm WW System Ops & Maint, (V2), Employee Incentive/Con't Ed Stipend: Completion of CSU Sm WW System Ops & Maint, (V2),	6020 · Continuing Education 6020 · Continuing Education 6020 · Continuing Education 8005 · Employee Incentives 8005 · Employee Incentives	Belvedere Tiburon:Paradise Cove Tiburon Belvedere Tiburon:Paradise Cove Tiburon Belvedere Tiburon:Paradise Cove Tiburon:Paradise Cove Tiburon:Paradise Cove	-35.95 -2.59 -61.46 -359.50 -25.90 -614.60 -359.50 -25.90 -614.60
TOTAL						-2,100.00
06/08/21	8291	Bilsborough, Chad	Reimb for Ed. materials + (5) EE Incentives, May 2021	JP Morgan Chase - Primary 7399		
			Reimb. re CSU, Sac materials re WWTP courses, 5.20.2021 Reimb. re CSU, Sac materials re WWTP courses, 5.20.2021 Reimb. re CSU, Sac materials re WWTP courses, 5.20.2021 Employee Incentive/Con't Ed Stipend: Completion of CSU WWTP Ops (V1), May 2021, Cert #5 Employee Incentive/Con't Ed Stipend: Completion of CSU WWTP Ops (V1), May 2021, Cert #5 Employee Incentive/Con't Ed Stipend: Completion of CSU WWTP Ops (V1), May 2021, Cert #5 Employee Incentive/Con't Ed Stipend: Completion of CSU Advanced WW Treatment, (V2), Dec Employee Incentive/Con't Ed Stipend: Completion of CSU Advanced WW Treatment, (V2), Dec Employee Incentive/Con't Ed Stipend: Completion of CSU Advanced WW Treatment, (V2), Dec Employee Incentive/Con't Ed Stipend: Completion of CSU Ops & Maint of WW Collxn, (V2), Dec Employee Incentive/Con't Ed Stipend: Completion of CSU Ops & Maint of WW Collxn, (V2), Dec Employee Incentive/Con't Ed Stipend: Completion of CSU Ops & Maint of WW Collxn, (V2), Dec Employee Incentive/Con't Ed Stipend: Completion of CSU Ops & Maint of WW Collxn, (V2), Dec Employee Incentive/Con't Ed Stipend: Completion of CSU Industrial WW Treatment, (V1), Feb 2	6020 - Continuing Education 6020 - Continuing Education 6020 - Continuing Education 8005 - Employee Incentives	Belvedere Tiburon:Paradise Cove Tiburon Belvedere Tiburon:Paradise Cove Tiburon Belvedere Tiburon:Paradise Cove Tiburon:Paradise Cove Tiburon Belvedere Tiburon:Paradise Cove Tiburon:Paradise Cove Tiburon Belvedere	-113.08 -8.15 -193.32 -359.50 -25.90 -614.60 -359.50 -25.90 -614.60 -359.50 -25.90 -614.60

Date	Num	Name	Memo	Account	Class	Paid Amount
			Employee Incentive/Con't Ed Stipend: Completion of CSU Industrial WW Treatment, (V1), Feb 2 Employee Incentive/Con't Ed Stipend: Completion of CSU Industrial WW Treatment, (V1), Feb 2 Employee Incentive/Con't Ed Stipend: Completion of CSU WW Distribution Syst. Ops & Maint., (Employee Incentive/Con't Ed Stipend: Completion of CSU WW Distribution Syst. Ops & Maint., (Employee Incentive/Con't Ed Stipend: Completion of CSU WW Distribution Syst. Ops & Maint., (8005 · Employee Incentives	Tiburon:Paradise Cove Tiburon Belvedere Tiburon:Paradise Cove Tiburon	-25.90 -614.60 -359.50 -25.90 -614.60
TOTAL						-5,314.55
06/08/21	8292	Driscoll, Stephen	Boot Reimb + EE Incentives, May 2021	JP Morgan Chase - Primary 7399		
			Boot Reimb. for FY20-21 Boot Reimb. for FY20-21 Boot Reimb. for FY20-21 Boot Reimb. for FY20-21 Employee Incentive/Con't Ed Stipend: Completion of CSU WWTP Ops, (V1), May 2021, Cert #5 Employee Incentive/Con't Ed Stipend: Completion of CSU WWTP Ops, (V1), May 2021, Cert #5 Employee Incentive/Con't Ed Stipend: Completion of CSU WWTP Ops, (V1), May 2021, Cert #5	8520 · Personal Protection/Safety Wear 8520 · Personal Protection/Safety Wear 8520 · Personal Protection/Safety Wear 8005 · Employee Incentives 8005 · Employee Incentives 8005 · Employee Incentives	Belvedere Tiburon:Paradise Cove Tiburon Belvedere Tiburon:Paradise Cove Tiburon	-60.37 -4.35 -103.21 -359.50 -25.90 -614.60
TOTAL						-1,167.93
06/08/21	8293	Rosser, John	S/B Exp.Reimb. for J Rosser, April - May, 2021	JP Morgan Chase - Primary 7399		
			Belv Standby Mileage Reim, 4.15.2021 - 5.10.2021	6018.2 · Standby Mileage Expense Reimb	Belvedere	-637.58
TOTAL						-637.58
06/08/21	8294	AT&T	Acct #960732-76375559, May 2021	JP Morgan Chase - Primary 7399		
			PC Plant Telephones, May 2021 PC Pumps & Lines Telephones, May 2021 Tib Pumps & Lines Telephones, May 2021	8532 · Paradise Cove Telephones 8533 · Pumps & Lines Telephones 8533 · Pumps & Lines Telephones	Tiburon:Paradise Cove Tiburon:Paradise Cove Tiburon	-332.56 -175.07 -308.19
TOTAL						-815.82
06/08/21	8295	Cornely Company	Cust ID: SANDIST, Flare, Piping & Valve Service, May 2021	JP Morgan Chase - Primary 7399		
			Inv #INV-22329, M.P. Flare, piping & Valve service, May 2021 Inv #INV-22329, M.P. Flare, piping & Valve service, May 2021	7022 · Plant Maint. Parts & Service 7022 · Plant Maint. Parts & Service	Belvedere Tiburon	-3,910.98 -6,685.02
TOTAL						-10,596.00
06/08/21	8296	Larry Walker Associates, Inc.	Tech Support for M.P. NPDES Reg. Assistance, April 2021	JP Morgan Chase - Primary 7399		
			Inv #00113.10-20, M.P. Regulatory Assistance, thru April 2021 Inv #00113.10-20, M.P. Regulatory Assistance, thru April 2021	7061 · Main Plant NPDES Renewal 7061 · Main Plant NPDES Renewal	Belvedere Tiburon	-202.27 -345.73
TOTAL					-	-548.00
06/08/21	8297	Shape Incorporated	Acct #400M14, Flygt Pump Replacement, Jun 2021	JP Morgan Chase - Primary 7399		
			Inv #25921, 2 Flygt Pump Replacement @ BPSs, 6.4.21	9306 · PS Pump & Valve Replacements	Belvedere	-14,906.03
TOTAL						-14,906.03
06/08/21	8298	Waste Management of Redwood	Acct #507-0000190-1507-2, Sludge Disposal, May 2021	JP Morgan Chase - Primary 7399		
			Inv #0102698-1507-9, Sludge Disposal - 1 Drop-offs, 5.61 tons, May 2021 Inv #0102698-1507-9, Sludge Disposal - 1 Drop-offs, 5.61 tons, May 2021	7029 · Main Plant Sludge Disposal 7029 · Main Plant Sludge Disposal	Belvedere Tiburon	-223.36 -381.80
TOTAL						-605.16

Date	Num	Name	Memo	Account	Class	Paid Amount
06/08/21	8299	Triola, Joseph	Reimb. for S/B Mileage, December 2020	JP Morgan Chase - Primary 7399		
			Reimb. for M.P. materials (Chemical Pumps), 12.16.2020 Reimb. for M.P. materials (Chemical Pumps), 12.16.2020 Reimb. for SD5 Utility Truck parts (NAPA), 5.21.2021 Reimb. for SD5 Utility Truck parts (NAPA), 5.21.2021 Reimb. for SD5 Utility Truck parts (NAPA), 5.21.2021	7021 · Plant Maintenance Supplies 7021 · Plant Maintenance Supplies 7072 · Truck Maintenance 7072 · Truck Maintenance 7072 · Truck Maintenance	Belvedere Tiburon Belvedere Tiburon:Paradise Cove Tiburon	-37.53 -64.15 -17.54 -1.26 -29.99
TOTAL						-150.47
06/08/21	8300	Swett, Drake	Reimb. for S/B Mileage, Sept-Oct, 2020	JP Morgan Chase - Primary 7399		
			Reimb. for S/B Mileage, Belvedere, thru 10.5.2020 Reimb. for S/B Mileage, Belvedere, thru 1.19.2021	6018.2 · Standby Mileage Expense Reimb 6018.2 · Standby Mileage Expense Reimb	Belvedere Tiburon	-105.80 -52.90
TOTAL						-158.70
06/08/21	8301	Swett, Drake	Reimb. for CalPERS 457 Contribution, February 2021	JP Morgan Chase - Primary 7399		
			Reimb. for CalPERS 457 Contribution w/h at 2.26.2021 PR check	8008 · Deferred Comp 457	Tiburon	-40.00
TOTAL						-40.00

CASH FLOW CHART

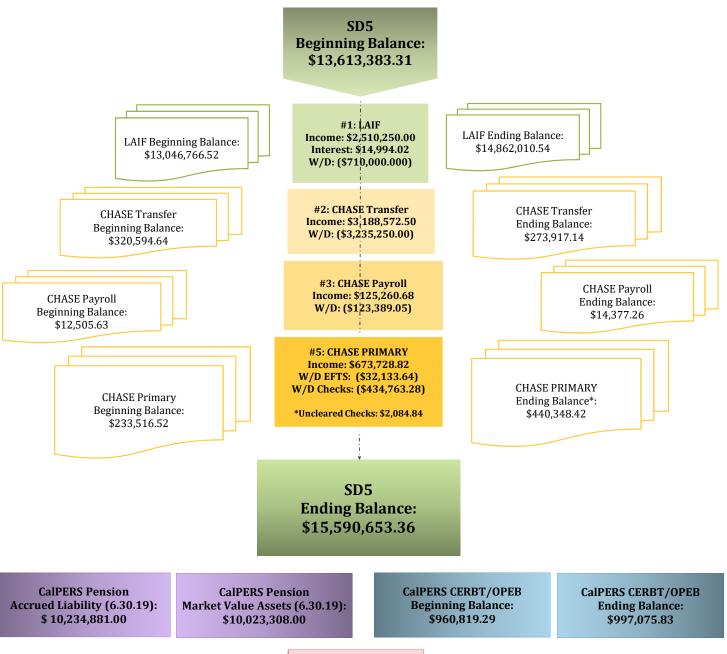
SANITARY DISTRICT NO. 5 OF MARIN COUNTY: May 2021



MPR REFI (Principal Balance) Balance: \$7,240,000.00

CASH FLOW CHART

SANITARY DISTRICT NO. 5 OF MARIN COUNTY: APRIL 2021



MPR REFI (Principal Balance) Balance: \$7,240,000.00 SANITARY DISTRICT NO 5 - 0400-2116 PO BOX 227 BELVEDERE TIBURON, CA 94920

CHECK DATE: 05/14/2021 WEEK 20

PERIOD BEGIN: 05/01/2021 **PERIOD END:** 05/15/2021

Dear Paychex Preview Client,

er R

Enclosed are your payroll reports and checks. Please verify that all information is accurate and correct. If there are any questions or concerns, please contact us immediately.

If you have tax deposits due, ensure the deposits are initiated at least one banking day prior to the due date to avoid penalties. We will assume that these deposits were made on the due dates and they will be reflected on your returns accordingly.

This is a summary of your payroll transactions of the check date of 05/14/2021. It does not reflect miscellaneous administrative charges. Please refer to your Paychex Human Resource Services invoice(s) for any additional cash required for this check date.

PAYROLL TOTALS

DIRECT DEPOSIT DEBITED FROM YOUR ACCOUNT	33032.71		
READYCHEX DEBITED FROM YOUR ACCOUNT	0.00	NUMBER OF PAYROLL CHECKS	15
TOTAL NET PAYROLL	33032.71		13
BILLING PAYMENT RECUL 13 2021	245.20 /	Withdrawal made by PAYCHEX INC. on above check	date.
AMOUNT DEBITED FROM TAX ACCOUNT Sentiary District No.			
	18969.76 /		
TOTAL TAX LIABILITY DUE BY CLIENT	0.00		
TOTAL TAX LIABILITY	18969.76	NUMBER OF CHECKS PRINTED	15
ADJUSTMENTS TO TAX LIABILITY			
TOTAL ADJUSTMENTS	-0.00		
TOTAL NET PAYROLL, TAX LIABILITY,			
AND SERVICES	52002.47		
TOTAL COST OF PAYROLL	52247.67	NUMBER OF MANUAL/VOID TRANSACTIONS	0

Important: If you filed Form 7200, Advance Payment of Employer Credits Due to COVID-19, please notify your Paychex representative so that credits are accurately reported on Form 941.

TAX DEPOSITS DUE

IAX AGENCI	TAXPAY NON-TAXPAY	DUE DATE	
FEDERAL	16150.39	O5/19/2021 Deposit made by PAYCHEX INC. on your beh	
STATE - CA	2819.37	O5/19/2021 Deposit made by PAYCHEX INC. on your beh	

SANITARY DISTRICT NO 5 - 0400-2116 PO BOX 227 BELVEDERE TIBURON, CA 94920

CHECK DATE: 05/28/2021 WEEK 22

PERIOD BEGIN: 05/16/2021 **PERIOD END:** 05/31/2021

Dear Paychex Preview Client,

Enclosed are your payroll reports and checks. Please verify that all information is accurate and correct. If there are any questions or concerns, please contact us immediately.

If you have tax deposits due, ensure the deposits are initiated at least one banking day prior to the due date to avoid penalties. We will assume that these deposits were made on the due dates and they will be reflected on your returns accordingly.

This is a summary of your payroll transactions of the check date of 05/28/2021. It does not reflect miscellaneous administrative charges. Please refer to your Paychex Human Resource Services invoice(s) for any additional cash required for this check date.

PAYROLL TOTALS

DIRECT DEPOSIT DEBITED FROM YOUR ACCOUNT READYCHEX DEBITED FROM YOUR ACCOUNT TOTAL NET PAYROLL	33723.24 0.00 33723.24	NUMBER OF PAYROLL CHECKS	16
BILLING PAYMENT	249.30/	Withdrawal made by PAYCHEX INC. on above che	eck date.
AMOUNT DEBITED FROM TAX ACCOUNT TOTAL TAX LIABILITY DUE BY CLIENT TOTAL TAX LIABILITY	18905.23 0.00 18905.23 /	NUMBER OF CHECKS PRINTED	16
ADJUSTMENTS TO TAX LIABILITY TOTAL ADJUSTMENTS TOTAL NET PAYROLL, TAX LIABILITY, AND SERVICES TOTAL COST OF PAYROLL	-0.00 52628.47 52877.77	. NUMBER OF MANUAL/VOID TRANSACTIONS	0

Important: If you filed Form 7200, Advance Payment of Employer Credits Due to COVID-19, please notify your Paychex representative so that credits are accurately reported on Form 941.

TAX DEPOSITS DUE

TAX AGENCY	TAXPAY NON-TAXPAY	DUE DATE	DATE	
FEDERAL STATE - CA	16061.49 2843.74	06/03/2021 Deposit made by PAYCHEX INC. on your behalf 06/03/2021 Deposit made by PAYCHEX INC. on your behalf		

Sanitary Distr. No.5 of Marin Co. Comparative Balance Sheet As of May 31, 2021

	May 31, 21	Apr 30, 21	\$ Change
ASSETS Current Assets Checking/Savings			
Local Agency Investment Fund Belvedere			
Belvedere Operating Belvedere Operating Reserve Belvedere Capital & CIP Reserve Belvedere PERS Retirement Trust Belvedere Disaster Recovery Fnd	3,663,516.66 516,923.05 2,168,491.17 356,250.00 356,250.00	3,653,551.66 516,923.05 2,168,491.17 366,215.00 356,250.00	9,965.00 0.00 0.00 -9,965.00 0.00
Total Belvedere	7,061,430.88	7,061,430.88	0.00
Tiburon Tiburon Operating Tiburon Operating Reserve Tiburon Capital & CIP Reserve Tiburon PERS Retirement Trust Tiburon Disaster Recovery Fund	1,964,799.80 683,930.00 3,512,349.86 643,750.00 643,750.00	1,946,809.80 683,930.00 3,512,349.86 661,740.00 643,750.00	17,990.00 0.00 0.00 -17,990.00 0.00
Total Tiburon	7,448,579.66	7,448,579.66	0.00
Local Agency Investment Fund - Other	352,000.00	352,000.00	0.00
Total Local Agency Investment Fund	14,862,010.54	14,862,010.54	0.00
JP Morgan Chase - Primary 7399 JP Morgan Chase - Payroll 7506 JP Morgan Chase - Transfer 7522	132,113.45 12,918.92 158,207.83	438,263.58 8,932.96 273,917.14	-306,150.13 3,985.96 -115,709.31
Total Checking/Savings	15,165,250.74	15,583,124.22	-417,873.48
Accounts Receivable Accounts Receivable	19,120.43	37,476.11	-18,355.68
Total Accounts Receivable	19,120.43	37,476.11	-18,355.68
Other Current Assets Petty Cash	881.92	881.92	0.00
Total Other Current Assets	881.92	881.92	0.00
Total Current Assets	15,185,253.09	15,621,482.25	-436,229.16
Fixed Assets	19,228,004.19	19,228,004.19	0.00
Other Assets Debt Issuance Cost	93,188.00	93,188.00	0.00
Total Other Assets	93,188.00	93,188.00	0.00
TOTAL ASSETS	34,506,445.28	34,942,674.44	-436,229.16
LIABILITIES & EQUITY Liabilities Current Liabilities Accounts Payable			
2000 · Accounts Payable	-78,249.12	-78,249.12	0.00
Total Accounts Payable	-78,249.12	-78,249.12	0.00

Sanitary Distr. No.5 of Marin Co. Comparative Balance Sheet As of May 31, 2021

	May 31, 21	Apr 30, 21	\$ Change
Other Current Liabilities			
Deferred Income for Permits	2,300.00	2,300.00	0.00
Compensated Absences Current	133,202.91	133,202.91	0.00
Retainage Payable	168,869.72	158,903.35	9,966.37
MPR Rev Bond Interest Payable	50,341.00	50,341.00	0.00
MPR Rev Bonds Payable Current	660,000.00	660,000.00	0.00
Total Other Current Liabilities	1,014,713.63	1,004,747.26	9,966.37
Total Current Liabilities	936,464.51	926,498.14	9,966.37
Long Term Liabilities			
2061 · OPEB Related Liability	809,282.00	809,282.00	0.00
Pension-related Liabilities	-484,265.00	-484,265.00	0.00
MPR Revenue Bonds Payable	7,240,000.00	7,240,000.00	0.00
Total Long Term Liabilities	7,565,017.00	7,565,017.00	0.00
Total Liabilities	8,501,481.51	8,491,515.14	9,966.37
Equity			
3900 · Net Assets	26,485,416.11	26,485,416.11	0.00
Net Income	-480,452.34	-34,256.81	-446,195.53
Total Equity	26,004,963.77	26,451,159.30	-446,195.53
TOTAL LIABILITIES & EQUITY	34,506,445.28	34,942,674.44	-436,229.16

	Jul '20 - May 21	Budget	\$ Over Budget	% of Bu
Ordinary Income/Expense				
Income 5000 · Property Taxes				
5001.2 · TEETER	828,278.45	700,000.00	128,278.45	118.3%
5002 · UNSEC	16,276.23	13,000.00	3,276.23	125.2%
5003 · PUNS / PRIOR UNSECURED 5004 · REDEMPTION / RDMPT	493.50 546.06	0.00 500.00	493.50 46.06	100.0% 109.2%
5004 · REDEMINION / RDMINI	332.41	100.00	232.41	332.4%
5041 · SUPSEC	15,511.66	15,000.00	511.66	103.4%
5043 · SECU	86.54	0.00	86.54	100.0%
5046 · Excess ERAF 5280 · HOPTR	388,631.21 3,136.04	250,000.00 3,333.00	138,631.21 -196.96	155.5% 94.1%
5483 · Other tax	7,119.91	3,333.00	-190.90	94.170
Total 5000 · Property Taxes	1,260,412.01	981,933.00	278,479.01	128.4%
5007 · Sewer Service Charge				
5007.1 · Sewer Service - Tiburon Ops	2,347,006.43	2,523,700.00	-176,693.57	93.0%
5007.5 · Sewer Service - Tiburon Cap 5007.2 · Sewer Service-Belv Ops	112,807.04 1,340,409.96	121,313.00 1,400,843.00	-8,505.96 -60,433.04	93.0% 95.7%
5007.3 · Sewer Service-Belv Cap	875,143.69	914,600.00	-39,456.31	95.7%
5007.4 · Other User Fees	0.00	24,826.00	-24,826.00	0.0%
Total 5007 · Sewer Service Charge	4,675,367.12	4,985,282.00	-309,914.88	93.8%
5201 · Interest				
5201.1 · Interest County of Marin 5201.2 · Interest LAIF	136.53 66,292.09	156,402.00	-90,109.91	42.4%
Total 5201 · Interest	66,428.62	156,402.00	-89,973.38	42.5%
5900.3 · Connection Fees	7 775 00	44 000 00	0.007.00	70.00/
5900.30 · Connection Permit Fees 5900.31 · Collection	7,775.00 103,933.07	11,062.00 100,000.00	-3,287.00 3,933.07	70.3% 103.9%
5900.34 · Treatment	117,669.93	100,000.00	17,669.93	117.7%
Total 5900.3 · Connection Fees	229,378.00	211,062.00	18,316.00	108.7%
5900.4 · Inspection Permit Fees	20,570.50	11,062.00	9,508.50	186.0%
5900.5 · SASM Expense Reimb.	53,596.54	101,680.00	-48,083.46	52.7%
5900.9 · Other Income 5900.10 · Paradise Sewer Line Ext. Fees	0.00 13,805.63	100.00 13,806.00	-100.00 -0.37	0.0% 100.0%
Total Income	6,319,558.42	6,461,327.00	-141,768.58	97.8%
Gross Profit	6,319,558.42	6,461,327.00	-141,768.58	97.8%
Expense				
6000 · Administrative Expenses	265.00	1 000 00	625.00	26 50/
6001 · Advertising 6008 · Audit & Accounting	365.00 28,350.03	1,000.00 35,000.00	-635.00 -6,649.97	36.5% 81.0%
6017 · Consulting Fees	339,707.06	200,000.00	139,707.06	169.9%
6018 Travel & Meetings				
6018.1 · Meetings & Travel 6018.2 · Standby Mileage Expense Reimb	6,816.46 7,519.88	7,000.00 8,000.00	-183.54 -480.12	97.4% 94.0%
Total 6018 · Travel & Meetings	14,336.34	15,000.00	-663.66	95.6%
6020 · Continuing Education	3,151.78	10,000.00	-6,848.22	31.5%
6021 · County Fees 6024 · Director Fees	16,570.52 2,700.00	16,500.00 9,000.00	70.52 -6,300.00	100.4% 30.0%
6025 · Dues & Subscriptions	22,344.52	34,000.00	-11,655.48	65.7%
6026 Elections	250.00	9,000.00	-8,750.00	2.8%
6033 · Insurance Property & Liability 6033.1 · PLP Public Entity Phys Damage	23,377.31	23,301.00	76.31	100.3%
6033.2 · General Liability	43,337.00	43,291.00	46.00	100.3%
6033.3 · Physical Property Damage - Auto	3,730.00	1,435.00	2,295.00	259.9%
Total 6033 · Insurance Property & Liability	70,444.31	68,027.00	2,417.31	103.6%

	Jul '20 - May 21	Budget	\$ Over Budget	% of Bu
6039 · Legal	23,035.50	50,000.00	-26,964.50	46.1%
6047 · Office Supplies	8,991.35	13,000.00	-4,008.65	69.2%
6056 · Postage	783.26	1,000.00	-216.74	78.3%
6059 · Pollution Prevention/Public Edu	5,018.19	5,000.00	18.19	100.4%
6065 · Miscellaneous Expense	0.00			
Total 6000 · Administrative Expenses	536,047.86	466,527.00	69,520.86	114.9%
7000 · Ops & Maintenance Expenses				
7010 · Pumps & Lines Maintenance				
7011 · Pumps & Lines Maintenance	39,746.29	50,000.00	-10,253.71	79.5%
7013 · Emergency Line Repair	16,803.18	50,000.00	-33,196.82	33.6%
Total 7010 · Pumps & Lines Maintenance	56,549.47	100,000.00	-43,450.53	56.5%
7020 · Main Plant Maintenance				
7021 · Plant Maintenance Supplies	20,880.89	15,000.00	5,880.89	139.2%
7022 · Plant Maint. Parts & Service	105,663.71	100,000.00	5,663.71	105.7%
7023 · Janitorial Supplies & Service	5,481.55	9,000.00	-3,518.45	60.9%
7024 Main Plant Chemicals	78,656.95	105,000.00	-26,343.05	74.9%
7025 · Lab Supplies & Chemicals	10,010.09	15,000.00	-4,989.91	66.7%
7027 · Electrical & Instrument	3,036.10	5,000.00	-1,963.90	60.7%
7028 · Grounds Maintenance	3,890.76 33,781.06	5,000.00 40,000.00	-1,109.24 -6,218.94	77.8% 84.5%
7029 · Main Plant Sludge Disposal	33,761.00	40,000.00	-0,210.94	04.5%
Total 7020 · Main Plant Maintenance	261,401.11	294,000.00	-32,598.89	88.9%
7040 · Paradise Cove Plant Maint				
7041 · Paradise Parts & Service	9,707.43	10,000.00	-292.57	97.1%
7042 · Paradise Supplies & Chemicals	6,826.34	5,000.00	1,826.34	136.5%
7043 · Paradise Sludge Disposal	2,645.00	8,000.00	-5,355.00	33.1%
Total 7040 · Paradise Cove Plant Maint	19,178.77	23,000.00	-3,821.23	83.4%
7050 · Monitoring				
7051 · Main Plant Lab Monitoring	38,328.50	50,000.00	-11,671.50	76.7%
7052 · Paradise Cove Monitoring	12,229.10	15,000.00	-2,770.90	81.5%
7053 · Chronic Toxicity	1,112.50			
Total 7050 · Monitoring	51,670.10	65,000.00	-13,329.90	79.5%
7060 · Permits/Fees				
7061 · Main Plant NPDES Renewal	3,269.00			
7062 · Permits/Fees - General	57,986.41	41,000.00	16,986.41	141.4%
7063 · Paradise Cove Permits/Fees	7,500.18	8,000.00	-499.82	93.8%
7064 · Paradise Cove NPDES Renewal	4,828.50	40,000.00	-35,171.50	12.1%
Total 7060 · Permits/Fees	73,584.09	89,000.00	-15,415.91	82.7%
7070 · Truck Maintenance				
7071 · Fuel	7,748.78	8,000.00	-251.22	96.9%
7072 · Truck Maintenance	22,229.14	8,000.00	14,229.14	277.9%
Total 7070 · Truck Maintenance	29,977.92	16,000.00	13,977.92	187.4%
Total 7000 · Ops & Maintenance Expenses	492,361.46	587,000.00	-94,638.54	83.9%
8000 · Salaries and Benefits Expenses				
8001 · Salaries	1,052,607.09	1,143,549.00	-90,941.91	92.0%
8003 · Overtime	104,998.28	100,000.00	4,998.28	105.0%
8004 · Standby Pay	67,710.46	72,450.00	-4,739.54	93.5%
8005 · Employee Incentives 8006 · Vacation Buyout	17,000.00 27,098.98	45,000.00 25,000.00	-28,000.00 2,098.98	37.8% 108.4%
8013 · Payroll Taxes	85,504.24	98,212.00	-12,707.76	87.1%
8015 · Payroll/Bank Fees	5,912.66	5,500.00	412.66	107.5%
8016 · Car Allowance	6,000.01	6,000.00	0.01	100.0%
8019 · PERS Retirement				
8019.05 · PERS Retirement	130,136.22	253,061.00	-122,924.78	51.4%
8019.06 · PERS Retirement - RBP	341.64	00 000 00	70 007 00	404.004
8019.08 · PERS Retirement - CalPERS UAL	96,367.00	20,000.00	76,367.00	481.8%
8019.10 · PERS Retirement Trust 8019 · PERS Retirement - Other	0.00 0.00	313,250.00	-313,250.00	0.0%
5010 1 ENO Retirement - Other				
Total 8019 · PERS Retirement	226,844.86	586,311.00	-359,466.14	38.7%

		Jul '20 - May 21	Budget	\$ Over Budget	% of Bu	
8022	8020.05 · Émployee Health		200,653.00	-25,479.78	87.3%	
8022 Dr. Pektrik POPEB Annual Arc Contribut 56,564.99 80,994.00 24,429.01 60.09 Total 8022 - Retiree Health 56,564.99 153,394.00 -96,829.01 36.9% 8023 - Workers Comp Insurance 39,318.00 50,250.00 -10,932.00 78.2% Total 8000 - Salaries and Benefits Expenses 1,862,290.37 2,486,319.00 -624,028.63 74.9% 8500 - Other Operating Expenses 810 - Data/alamstrif Supp & Licensing 103,790.61 80,000.00 23,790.61 129.7% 8151 - Safety 26,666.69 20,000.00 6,666.69 133,3% 8520 - Personal Protection/Safety Wear 6,158.44 11,000.00 -2,862.16 74.0% 8532 - Paradise Cove Telephones 3,516.51 4,000.00 -48.34 87.9% 8541 - Water 7,324.14 5,000.00 -5,308.80 75.9% 8542 - Main Plant Utilities 15,516.83 18,000.00 -2,341.14 16,59 8543 - Paradise Cove Utilities 15,541.18 13,500.00 -2,443.91 86.24 8541 - Water 7,324.14 5,000.00 2,234.	Total 8020 · Employee Health	172,730.80	200,653.00	-27,922.20	86.1%	
Total 8000 - Salaries and Benefits Expenses 1,862,290,37 2,486,319,00 -624,028.63 74,9%	8022.05 · Reitree Health	· ·				
Total 8000 - Salaries and Benefits Expenses 1,862,290.37 2,486,319.00 -624,028.63 74.9% 8500 - Other Operating Expenses 8510 - Data/Alarms/IT Supp & Licensing 103,790.81 80,000.00 23,790.81 129,7% 8215 - Safety 26,666.89 20,000.00 6,666.69 133,3% 8520 - Personal Protection/Safety Wear 6,156.46 15,000.00 -8,841.54 41.1% 8530 - Telephone 8331 - Main Plant Telephones 3,165.51 4,000.00 -48,41.54 74.9% 8522 - Paradise Cove Telephones 3,165.51 4,000.00 -48,41.54 77.9% 8533 - Pumps & Lines Telephones 16,691.20 22,000.00 -1,863.15 72.0% 75.9% 8540 - Utilities 8544 - Water 8344 - Water 8344 - Water 8344 - Water 8344 - Paradise Cove Utilities 15,541.18 13,500.00 2,434.17 166.5% 8543 - Paradise Cove Utilities 15,541.18 13,500.00 2,041.18 115.5% 8444 - Pump Station Utilities 39,018.39 35,000.00 4,041.81 115.9% 70 tal 8540 - Utilities 217,045.08 233,500.00 4,014.18 115.9% 70 tal 8540 - Utilities 217,045.08 233,500.00 4,014.18 115.9% 70 tal 8540 - Utilities 217,045.08 233,500.00 4,041.81 115.9% 70 tal 8540 - Utilities 217,045.08 233,500.00 4,041.81 115.9% 70 tal 8540 - Utilities 217,045.08 233,500.00 4,041.81 115.9% 70 tal 8540 - Utilities 217,045.08 233,500.00 4,041.81 115.9% 70 tal Expense 70 tal 8540 - Utilities 70 tal 8540 - Utili	Total 8022 · Retiree Health	56,564.99	153,394.00	-96,829.01	36.9%	
S500 - Other Operating Expenses 810 - Data/Alarms/IT Supp & Licensing 26,666.69 20,000.00 6,666.69 133.39 8250 - Personal Protection/Safety Wear 6,158.46 15,000.00 -8,841.54 41.1% 8350 - Telephone 8351 - Main Plant Telephones 8,137.84 11,000.00 -2,862.16 74.0% 8532 - Paradisc Cove Telephones 3,516.51 4,000.00 -4,834.99 87.9% 8533 - Pumps & Lines Telephones 5,036.85 7,000.00 -1,963.15 72.0% 70.00 70.00	8023 · Workers Comp Insurance	39,318.00	50,250.00	-10,932.00	78.2%	
810 - Data/Alarms/IT Supp & Licensing 103,790.61 80,000.00 23,790.61 129.7% 8515 - Safety 26,666.69 203,30% 8520 - Personal Protection/Safety Wear 6,158.46 15,000.00 -8,841.54 41.1% 8530 - Telephone 8531 - Main Plant Telephones 3,516.51 4,000.00 -4,834.99 87.9% 8532 - Paradiac Cove Telephones 5,036.85 7,000.00 -1,963.15 72.0% 70.00 70.000.00 70.0	Total 8000 · Salaries and Benefits Expenses	1,862,290.37	2,486,319.00	-624,028.63	74.9%	
8531 - Main Plant Telephones 8,137.84 11,000.00 2,2862.16 74.0% 8532 - Paragise Cove Telephones 5,036.85 7,000.00 -1,963.15 72.0% Total 8530 · Telephone 16,691.20 22,000.00 -5,308.80 75.9% 8540 · Utilities 7,324.14 5,000.00 -2,324.14 146.5% 8541 · Water 7,324.14 5,000.00 -2,4839.17 86.2% 8542 · Paradise Cove Utilities 155,160.83 180,000.00 -24,839.17 86.2% 8544 · Pump Station Utilities 39,018.93 35,000.00 -16,454.92 93.0% Total 8500 · Other Operating Expenses 370,352.04 370,550.00 -147.96 100.0% Total Expense 3,261,051.73 3,910,346.00 -649,294.27 83.4% Net Ordinary Income 3,058,506.69 2,550,881.00 57,525.69 119.9% Other Income/Expense 9100 · Capital Expenditures 9200 · Capital Expenditures 15,000.00 -15,000.00 0.0% 9217 · SD5 Shop Rpicmtr /Ops Control 0.00 15,000.00 -15,000.00 0.0% </th <th>8510 · Data/Alarms/IT Supp & Licensing 8515 · Safety 8520 · Personal Protection/Safety Wear</th> <th>26,666.69</th> <th>20,000.00</th> <th>6,666.69</th> <th>133.3%</th>	8510 · Data/Alarms/IT Supp & Licensing 8515 · Safety 8520 · Personal Protection/Safety Wear	26,666.69	20,000.00	6,666.69	133.3%	
8541 · Water 7,324.14 5,000.00 2,324.14 16.5% 8541 · Water 7,324.14 5,000.00 -24,839.17 86.2% 8543 · Paradise Cove Utilities 15,541.18 13,500.00 2,041.18 115.1% 8544 · Pump Station Utilities 217,045.08 233,500.00 4,018.93 111.5% Total 8540 · Utilities 217,045.08 233,500.00 -16,454.92 93.0% Total Expense 370,352.04 370,500.00 -147.96 100.0% Other Income/Expense 3,058,506.69 2,550,981.00 507,525.69 119.9% Other Expense 9100 · Capital Expenditures 2009 · Main Plant Equipment Capital 3209 · Screw Press Blend Redundancy 0.00 15,000.00 -15,000.00 0.0% 9212 · M.P. Headworks Grinder Rpicmat 23,486.90 15,000.00 -15,000.00 0.0% 9213 · Some Press Blend Redundancy 0.00 15,000.00 -15,000.00 0.0% 9212 · M.P. Headworks Grinder Rpicmat 23,486.90 15,000.00 -15,000.00 0.0% 9213 · Capital Expenditures 12,000.00	8532 · Paradise Cove Telephones	3,516.51	4,000.00	-483.49	87.9%	
8541 · Water 7,324.14 5,000.00 2,324.14 146.5% 8542 · Main Plant Utilities 155,160.83 180,000.00 24,839.17 86.2% 8543 · Paradise Cove Utilities 15,541.18 13,500.00 2,041.18 115.5% R644 · Pump Station Utilities 217,045.08 233,500.00 4,018.93 111.5% Total 8500 · Other Operating Expenses 370,352.04 370,500.00 -147.96 100.0% Total Expense 3,261,051.73 3,910,346.00 -649,294.27 83.4% Net Ordinary Income 3,058,506.69 2,550,981.00 507,525.69 119.9% Other Income/Expense 3,000 · Capital Expenditures 3,000 · Main Plant Equipment Capital 3,000 · Ma	Total 8530 · Telephone	16,691.20	22,000.00	-5,308.80	75.9%	
Total 8500 · Other Operating Expenses 370,352.04 370,500.00 -147,96 100.0% Total Expense 3,261,051.73 3,910,346.00 -649,294.27 83.4% Net Ordinary Income 3,058,506.69 2,550,981.00 507,525.69 119.9% Other Income/Expense Other Expense 9100 · Capital Expenditures 2000 · Main Plant Equipment Capital 3000 · Main Plant Equipment Capital 3000 · Main Plant Equipment Capital 3000 · 15,000.00 -15,000.00 0.0% 9212 · M.P. Headworks Grinder Rplcmnt 23,486.90 15,000.00 -15,000.00 0.0% 9218 · Generator Control Panel 0.00 35,000.00 -15,000.00 0.0% 9219 · Clz Flash Mixer 12,160.81 15,000.00 -15,000.00 0.0% 9219 · Clz Flash Mixer 12,160.81 15,000.00 -2,839.19 81.1% 9220 · M.P. Office + Bath Flooring 0.00 15,000.00 -2,839.19 81.1% 9221 · Portable Fuel Storage Tank 0.00 15,000.00 -15,000.00 0.0% 9229.8 · Vehicle Replacement 3,000.00 15,000.00 -67,502.28 46	8541 · Water 8542 · Main Plant Utilities 8543 · Paradise Cove Utilities	155,160.83 15,541.18	180,000.00 13,500.00	-24,839.17 2,041.18	86.2% 115.1%	
Total Expense 3,261,051.73 3,910,346.00 -649,294.27 83.4%	Total 8540 · Utilities	217,045.08	233,500.00	-16,454.92	93.0%	
Net Ordinary Income 3,058,506.69 2,550,981.00 507,525.69 119.9% Other Income/Expense Other Expense 9100 · Capital Expenditures 300 · Main Plant Equipment Capital 3209 · Screw Press Blend Redundancy 0.00 15,000.00 -15,000.00 0.0% 9212 · M.P. Headworks Grinder Rplcmnt 23,486.90 15,000.00 -8,486.90 156.6% 9217 · SD5 Shop Rplcmnt /Ops Control 0.00 35,000.00 -35,000.00 0.0% 9218 · Generator Control Panel 0.00 35,000.00 -35,000.00 0.0% 9219 · Cl2 Flash Mixer 12,160.81 15,000.00 -15,000.00 0.0% 9219 · Cl2 Flash Mixer 12,160.81 15,000.00 -35,000.00 0.0% 9219 · Cl2 Flash Mixer 12,160.81 15,000.00 -15,000.00 0.0% 9219 · Cl2 Flash Mixer 12,160.81 15,000.00 -15,000.00 0.0% 9221 · Portable Fuel Storage Tank 0.00 15,000.00 -15,000.00 0.0% 9225.95 · SCADA Upgrade & Replacement 3,000.00 -15,000.00 -67,502.28 46.0% <th c<="" th=""><th>Total 8500 · Other Operating Expenses</th><th>370,352.04</th><th>370,500.00</th><th>-147.96</th><th>100.0%</th></th>	<th>Total 8500 · Other Operating Expenses</th> <th>370,352.04</th> <th>370,500.00</th> <th>-147.96</th> <th>100.0%</th>	Total 8500 · Other Operating Expenses	370,352.04	370,500.00	-147.96	100.0%
Other Income/Expense Other Expense 9100 · Capital Expenditures 9200 · Main Plant Equipment Capital 9209 · Screw Press Blend Redundancy 0.00 15,000.00 -15,000.00 0.0% 9212 · M.P. Headworks Grinder Rplcmnt 23,486.90 15,000.00 -8,486.90 156.6% 9217 · SD5 Shop Rplcmnt /Ops Control 0.00 15,000.00 -15,000.00 0.0% 9218 · Generator Control Panel 0.00 35,000.00 -35,000.00 0.0% 9219 · CI2 Flash Mixer 12,160.81 15,000.00 -35,000.00 0.0% 9220 · M.P. Office + Bath Flooring 0.00 15,000.00 -15,000.00 0.0% 9221 · Portable Fuel Storage Tank 0.00 15,000.00 -15,000.00 0.0% 9225 · SCADA Upgrade & Replacement 18,850.01 9229.8 · Vehicle Replacement 3,000.00 -67,502.28 46.0% 9300 · Pumps & Lines Capital 57,497.72 125,000.00 -67,502.28 46.0% 9301 · PS Generator Replacement 54.98 9311 · Cove Rd Force Main Project 54.98 9311 · Cove Rd Force Main Pr	Total Expense	3,261,051.73	3,910,346.00	-649,294.27	83.4%	
Other Expense 9100 · Capital Expenditures 9200 · Main Plant Equipment Capital 9209 · Screw Press Blend Redundancy 0.00 15,000.00 -15,000.00 0.0% 9212 · M.P. Headworks Grinder Rplcmnt 23,486.90 15,000.00 8,486.90 156.6% 9217 · SD5 Shop Rplcmnt /Ops Control 0.00 15,000.00 -15,000.00 0.0% 9218 · Generator Control Panel 0.00 35,000.00 -35,000.00 0.0% 9219 · C12 Flash Mixer 12,160.81 15,000.00 -2,839.19 81.1% 9220 · M.P. Office + Bath Flooring 0.00 15,000.00 -15,000.00 0.0% 9221 · Portable Fuel Storage Tank 0.00 15,000.00 -15,000.00 0.0% 9221 · Portable Fuel Storage Tank 0.00 15,000.00 -15,000.00 0.0% 9221 · Portable Fuel Storage Tank 0.00 15,000.00 -15,000.00 0.0% 9221 · Portable Fuel Storage Tank 0.00 15,000.00 -67,502.28 46.0% Total 9200 · Main Plant Equipment Capital 57,497.72 125,000.00 -6	Net Ordinary Income	3,058,506.69	2,550,981.00	507,525.69	119.9%	
9218 · Generator Control Panel 0.00 35,000.00 -35,000.00 0.0% 9219 · Cl2 Flash Mixer 12,160.81 15,000.00 -2,839.19 81.1% 9220 · M.P. Office + Bath Flooring 0.00 15,000.00 -15,000.00 0.0% 9221 · Portable Fuel Storage Tank 0.00 15,000.00 -15,000.00 0.0% 9225.95 · SCADA Upgrade & Replacement 18,850.01 15,000.00 -15,000.00 0.0% 9229.8 · Vehicle Replacement 3,000.00 15,000.00 -67,502.28 46.0% Total 9200 · Main Plant Equipment Capital 57,497.72 125,000.00 -67,502.28 46.0% 9300 · Pumps & Lines Capital 362.71 9306 · PS Pump & Valve Replacements 3,231.81 50,000.00 -46,768.19 6.5% 9307 · PS Generator Replacement 54.98 9311 · Cove Rd Force Main Project 5,656.80 1,200,000.00 1,141,117.33 1,95.1% Total 9311 · Cove Rd Force Main Project 2,346,774.13 1,200,000.00 1,146,774.13 195.6% 9312 · Force Main Rehab · Mitpl Sites 0.00 700,000.00 -700,000.00	Other Expense 9100 · Capital Expenditures 9200 · Main Plant Equipment Capital 9209 · Screw Press Blend Redundancy		,			
9219 · CI2 Flash Mixer 12,160.81 15,000.00 -2,839.19 81.1% 9220 · M.P. Office + Bath Flooring 0.00 15,000.00 -15,000.00 0.0% 9221 · Portable Fuel Storage Tank 0.00 15,000.00 -15,000.00 0.0% 9225.95 · SCADA Upgrade & Replacement 18,850.01 -15,000.00 -15,000.00 0.0% 9229.8 · Vehicle Replacement 3,000.00 125,000.00 -67,502.28 46.0% Total 9200 · Main Plant Equipment Capital 57,497.72 125,000.00 -67,502.28 46.0% 9300 · Pumps & Lines Capital 362.71 362.71 50,000.00 -46,768.19 6.5% 9307 · PS Generator Replacement 54.98 9311 · Cove Rd Force Main Project 5,656.80 50,000.00 1,141,117.33 195.1% Total 9311 · Cove Rd FM · Engineering 5,656.80 1,200,000.00 1,141,117.33 195.6% 9312 · Force Main Rehab · Mitpl Sites 0.00 700,000.00 -700,000.00 0.0% 9313 · Manholes/Rodholes 15,097.72 70,000.00 -54,902.28 21.6% 9314 · Portable Emergency Generators 95,587.89 75,000.00	9217 · SD5 Shop Rplcmnt /Ops Control	0.00	15,000.00	-15,000.00	0.0%	
Total 9200 · Main Plant Equipment Capital 57,497.72 125,000.00 -67,502.28 46.0% 9300 · Pumps & Lines Capital 303 · Lateral Camera 362.71 362	9219 · Cl2 Flash Mixer 9220 · M.P. Office + Bath Flooring 9221 · Portable Fuel Storage Tank 9225.95 · SCADA Upgrade & Replacement	12,160.81 0.00 0.00 18,850.01	15,000.00 15,000.00	-2,839.19 -15,000.00	81.1% 0.0%	
9300 · Pumps & Lines Capital 9303 · Lateral Camera 9306 · PS Pump & Valve Replacements 9307 · PS Generator Replacement 9311 · Cove Rd Force Main Project 9311.1 · Cove Rd FM - Engineering 9311.2 · Cove Rd FM - Const, Ph I Total 9311 · Cove Rd Force Main Project 9312 · Force Main Rehab - Mltpl Sites 9313 · Manholes/Rodholes 9314 · Portable Emergency Generators 9227.8 · Rodder/Vactor Truck 9306.71 362.71	•		405,000,00		40.00/	
9303 · Lateral Camera 362.71 9306 · PS Pump & Valve Replacements 3,231.81 50,000.00 -46,768.19 6.5% 9307 · PS Generator Replacement 54.98 9311 · Cove Rd Force Main Project 5,656.80 1,200,000.00 1,141,117.33 195.1% Total 9311 · Cove Rd Force Main Project 2,346,774.13 1,200,000.00 1,146,774.13 195.6% 9312 · Force Main Rehab - Mitpl Sites 0.00 700,000.00 -700,000.00 0.0% 9313 · Manholes/Rodholes 15,097.72 70,000.00 -54,902.28 21.6% 9314 · Portable Emergency Generators 95,587.89 75,000.00 20,587.89 127.5% 9227.8 · Rodder/Vactor Truck 7,891.43	• • • •	51,491.12	125,000.00	-07,502.20	40.0%	
9311.2 · Cove Rd FM - Const, Ph I 2,341,117.33 1,200,000.00 1,141,117.33 195.1% Total 9311 · Cove Rd Force Main Project 2,346,774.13 1,200,000.00 1,146,774.13 195.6% 9312 · Force Main Rehab - Mitpl Sites 0.00 700,000.00 -700,000.00 0.0% 9313 · Manholes/Rodholes 15,097.72 70,000.00 -54,902.28 21.6% 9314 · Portable Emergency Generators 95,587.89 75,000.00 20,587.89 127.5% 9227.8 · Rodder/Vactor Truck 7,891.43 20,587.89 127.5%	9303 · Lateral Camera 9306 · PS Pump & Valve Replacements 9307 · PS Generator Replacement 9311 · Cove Rd Force Main Project	3,231.81 54.98	50,000.00	-46,768.19	6.5%	
9312 · Force Main Rehab - Mltpl Sites 0.00 700,000.00 -700,000.00 0.0% 9313 · Manholes/Rodholes 15,097.72 70,000.00 -54,902.28 21.6% 9314 · Portable Emergency Generators 95,587.89 75,000.00 20,587.89 127.5% 9227.8 · Rodder/Vactor Truck 7,891.43		· ·	1,200,000.00	1,141,117.33	195.1%	
9313 · Manholes/Rodholes 15,097.72 70,000.00 -54,902.28 21.6% 9314 · Portable Emergency Generators 95,587.89 75,000.00 20,587.89 127.5% 9227.8 · Rodder/Vactor Truck 7,891.43	Total 9311 · Cove Rd Force Main Project	2,346,774.13	1,200,000.00	1,146,774.13	195.6%	
Total 9300 · Pumps & Lines Capital 2,469,000.67 2,095,000.00 374,000.67 117.9%	9313 Manholes/Rodholes 9314 Portable Emergency Generators	15,097.72 95,587.89	70,000.00	-54,902.28	21.6%	
	Total 9300 · Pumps & Lines Capital	2,469,000.67	2,095,000.00	374,000.67	117.9%	

	Jul '20 - May 21	Budget	\$ Over Budget	% of Bu
9400 · Paradise Cove Capital				
9401 · P.C. Sewer Line Rehab Prog	0.00	500,000.00	-500,000.00	0.0%
9402 · P.C. Flow Meter Replacement	19,501.62			
9404 · P.C. Infl WWI Access Replcmnt	0.00			
9406 · P.C. Plant Grating Replacement	1,730.73	20,000.00	-18,269.27	8.7%
9415 · P.C. Paint @ Treatment Plant	52,759.00			
Total 9400 · Paradise Cove Capital	73,991.35	520,000.00	-446,008.65	14.2%
9500 · Undesignated Capital				
9510 · Undesignated Cap - M.P.	0.00	25,000.00	-25,000.00	0.0%
9520 · Undesignated Cap - P.C. Plant	26,546.75	10,000.00	16,546.75	265.5%
9530 · Undesignated Cap - P & L	0.00	50,000.00	-50,000.00	0.0%
Total 9500 · Undesignated Capital	26,546.75	85,000.00	-58,453.25	31.2%
Total 9100 · Capital Expenditures	2,627,036.49	2,825,000.00	-197,963.51	93.0%
9700 · Debt Service				
9730 · Debt Service - MPR Project				
9734 · MPR Refi - Principal	660,000.00	660,000.00	0.00	100.0%
9735 · MPR Refi - Interest	190,432.26	190,457.00	-24.74	100.0%
Total 9730 · Debt Service - MPR Project	850,432.26	850,457.00	-24.74	100.0%
Total 9700 · Debt Service	850,432.26	850,457.00	-24.74	100.0%
Total Other Expense	3,477,468.75	3,675,457.00	-197,988.25	94.6%
Net Other Income	-3,477,468.75	-3,675,457.00	197,988.25	94.6%
Net Income	-418,962.06	-1,124,476.00	705,513.94	37.3%

Sanitary Distr. No.5 of Marin Co. Zone Report May 2021

	Paradise C (Tiburon)	Tiburon - Oth (Tiburon)	Total Tiburon	Belvedere	TOTAL
Ordinary Income/Expense					
Income					
5000 · Property Taxes 5004 · REDEMPTION / RDMPT	0.69	16.36	17.05	0.00	17.05
5041 · SUPSEC	120.49	2,861.84	2,982.33	0.00	2,982.33
5280 · HOPTR	52.17	1,239.14	1,291.31	0.00	1,291.31
Total 5000 · Property Taxes	173.35	4,117.34	4,290.69	0.00	4,290.69
5900.3 · Connection Fees					
5900.30 · Connection Permit Fees	400.00	200.00	600.00	500.00	1,100.00
5900.31 · Collection	0.00	774.00	774.00	0.00	774.00
5900.34 · Treatment	16,058.00	1,070.00 100.00	17,128.00	0.00	17,128.00
5900.3 · Connection Fees - Other	0.00		100.00	0.00	100.00
Total 5900.3 · Connection Fees	16,458.00	2,144.00	18,602.00	500.00	19,102.00
5900.4 · Inspection Permit Fees 5900.10 · Paradise Sewer Line Ext. Fees	0.00 13,805.63	1,000.00 0.00	1,000.00 13,805.63	400.00 0.00	1,400.00 13,805.63
Total Income		7,261.34	37,698.32	900.00	
	30,436.98				38,598.32
Gross Profit	30,436.98	7,261.34	37,698.32	900.00	38,598.32
Expense					
6000 · Administrative Expenses	0.00	0.00	0.00	0.00	0.00
6001 · Advertising 6008 · Audit & Accounting	0.00	0.00	0.00	0.00	0.00
6017 · Consulting Fees	423.66	10,053.47	10,477.13	5,880.62	16,357.75
6018 · Travel & Meetings		,	,	-,	,
6018.1 · Meetings & Travel	123.33	2,882.42	3,005.75	1,687.17	4,692.92
6018.2 · Standby Mileage Expense Reimb	52.64	174.64	227.28	986.80	1,214.08
Total 6018 · Travel & Meetings	175.97	3,057.06	3,233.03	2,673.97	5,907.00
6020 · Continuing Education	3.89	92.18	96.07	53.93	150.00
6025 · Dues & Subscriptions	21.51	1,065.14	1,086.65	599.35	1,686.00
6039 · Legal 6047 · Office Supplies	27.15 14.23	644.41 337.63	671.56 351.86	849.44 197.48	1,521.00 549.34
6056 · Postage	0.98	23.19	24.17	13.56	37.73
6065 · Miscellaneous Expense	0.00	0.00	0.00	0.00	0.00
Total 6000 · Administrative Expenses	667.39	15,273.08	15,940.47	10,268.35	26,208.82
7000 · Ops & Maintenance Expenses					
7010 · Pumps & Lines Maintenance					
7011 · Pumps & Lines Maintenance	0.00	0.00	0.00	1,693.14	1,693.14
Total 7010 · Pumps & Lines Maintenance	0.00	0.00	0.00	1,693.14	1,693.14
7020 · Main Plant Maintenance					
7021 · Plant Maintenance Supplies	0.00	2,520.63	2,520.63	1,474.66	3,995.29
7022 · Plant Maint. Parts & Service	0.00	3,211.35	3,211.35	1,878.65	5,090.00
7023 · Janitorial Supplies & Service	0.00	279.94	279.94	163.77	443.71
7024 · Main Plant Chemicals	0.00	12,234.81	12,234.81	7,156.55	19,391.36
7025 · Lab Supplies & Chemicals	0.00	1,114.60	1,114.60	652.08	1,766.68
7027 · Electrical & Instrument	0.00	0.00	0.00	0.00	0.00
7029 · Main Plant Sludge Disposal	0.00	3,385.82	3,385.82	1,980.83	5,366.65
Total 7020 · Main Plant Maintenance	0.00	22,747.15	22,747.15	13,306.54	36,053.69
7040 · Paradise Cove Plant Maint					
7041 · Paradise Parts & Service	52.08	0.00	52.08	0.00	52.08
7042 · Paradise Supplies & Chemicals	1,841.09	0.00	1,841.09	0.00	1,841.09
Total 7040 · Paradise Cove Plant Maint	1,893.17	0.00	1,893.17	0.00	1,893.17
7050 · Monitoring	2.22	0.710.15	0.740.45	4.004.05	4.040.00
7051 · Main Plant Lab Monitoring	0.00	2,743.15	2,743.15	1,604.85	4,348.00
7052 · Paradise Cove Monitoring 7053 · Chronic Toxicity	1,066.05 0.00	0.00 701.88	1,066.05 701.88	0.00 410.62	1,066.05 1,112.50
•					
Total 7050 · Monitoring	1,066.05	3,445.03	4,511.08	2,015.47	6,526.55

Sanitary Distr. No.5 of Marin Co. Zone Report

Mav	2021
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	Paradise C (Tiburon)	Tiburon - Oth (Tiburon)	Total Tiburon	Belvedere	TOTAL
7060 · Permits/Fees					
7061 · Main Plant NPDES Renewal 7062 · Permits/Fees - General	0.00 0.00	259.30 9,757.45	259.30 9,757.45	151.70 5,530.55	411.00 15,288.00
Total 7060 · Permits/Fees	0.00	10,016.75	10,016.75	5,682.25	15,699.00
7070 · Truck Maintenance					
7071 · Fuel	24.18	573.85	598.03	335.67	933.70
7072 · Truck Maintenance	0.00	0.00	0.00	0.00	0.00
Total 7070 · Truck Maintenance	24.18	573.85	598.03	335.67	933.70
Total 7000 · Ops & Maintenance Expenses	2,983.40	36,782.78	39,766.18	23,033.07	62,799.25
8000 · Salaries and Benefits Expenses					
8001 · Salaries	2,368.76	56,209.93	58,578.69	32,879.07	91,457.76
8003 · Overtime	328.38	7,792.32	8,120.70	4,558.00	12,678.70
8004 · Standby Pay	179.24	4,253.39	4,432.63	2,487.95	6,920.58
8005 · Employee Incentives	129.50	3,073.00	3,202.50	1,797.50	5,000.00
8007 · Voluntary Deductions	0.00	0.00	0.00	0.00	0.00
8008 · Deferred Comp 457	0.00	0.00	0.00	0.00	0.00
8013 · Payroll Taxes	219.74	5,214.39	5,434.13	3,050.07	8,484.20
8015 · Payroll/Bank Fees	12.81	303.92	316.73	177.77	494.50
8019 · PERS Retirement					
8019.05 · PERS Retirement	369.65	8,771.67	9,141.32	5,130.84	14,272.16
8019.06 · PERS Retirement - RBP	8.85	209.97	218.82	122.82	341.64
Total 8019 · PERS Retirement	378.50	8,981.64	9,360.14	5,253.66	14,613.80
8020 · Employee Health					
8020.05 · Émployee Health	383.55	9,101.58	9,485.13	5,323.80	14,808.93
8021 · Employee Health Deductions	-3.94	-93.66	-97.60	-54.78	-152.38
Total 8020 · Employee Health	379.61	9,007.92	9,387.53	5,269.02	14,656.55
8022 · Retiree Health					
8022.05 · Reitree Health	22.61	536.54	559.15	313.84	872.99
Total 8022 · Retiree Health	22.61	536.54	559.15	313.84	872.99
Total 8000 · Salaries and Benefits Expenses	4,019.15	95,373.05	99,392.20	55,786.88	155,179.08
8500 · Other Operating Expenses					
8510 · Data/Alarms/IT Supp & Licensing	412.31	9,726.91	10,139.22	5,691.05	15,830.27
8515 · Safety	9.07	215.10	224.17	125.83	350.00
8520 · Personal Protection/Safety Wear	4.59	108.96	113.55	63.74	177.29
8530 · Telephone	4.00	100.00	110.00	00.14	177.20
8531 · Main Plant Telephones	0.00	351.19	351.19	205.43	556.62
8532 · Paradise Cove Telephones	347.52	0.00	347.52	0.00	347.52
8533 · Pumps & Lines Telephones	175.07	425.16	600.23	68.43	668.66
·	522.59	776.35			
Total 8530 · Telephone	522.59	776.35	1,298.94	273.86	1,572.80
8540 · Utilities					
8541 · Water	0.00	795.38	795.38	578.65	1,374.03
8542 · Main Plant Utilities	0.00	8,813.20	8,813.20	5,156.04	13,969.24
8543 · Paradise Cove Utilities	1,510.95	0.00	1,510.95	0.00	1,510.95
8544 · Pump Station Utilities	261.32	1,715.85	1,977.17	1,353.67	3,330.84
Total 8540 · Utilities	1,772.27	11,324.43	13,096.70	7,088.36	20,185.06
Total 8500 · Other Operating Expenses	2,720.83	22,151.75	24,872.58	13,242.84	38,115.42
Total Expense	10,390.77	169,580.66	179,971.43	102,331.14	282,302.57
Net Ordinary Income	20,046.21	-162,319.32	-142,273.11	-101,431.14	-243,704.25
Other Income/Expense Other Expense 9100 · Capital Expenditures 9300 · Pumps & Lines Capital					
9306 · PS Pump & Valve Replacements	0.00	0.00	0.00	3,231.81	3,231.81
· ·					

Sanitary Distr. No.5 of Marin Co. Zone Report May 2021

	Paradise C (Tiburon)	Tiburon - Oth (Tiburon)	Total Tiburon	Belvedere	TOTAL
9311 · Cove Rd Force Main Project 9311.2 · Cove Rd FM - Const, Ph I	0.00	77,737.71	77,737.71	121,589.74	199,327.45
Total 9311 · Cove Rd Force Main Project	0.00	77,737.71	77,737.71	121,589.74	199,327.45
Total 9300 · Pumps & Lines Capital	0.00	77,737.71	77,737.71	124,821.55	202,559.26
Total 9100 · Capital Expenditures	0.00	77,737.71	77,737.71	124,821.55	202,559.26
Total Other Expense	0.00	77,737.71	77,737.71	124,821.55	202,559.26
Net Other Income	0.00	-77,737.71	-77,737.71	-124,821.55	-202,559.26
Net Income	20,046.21	-240,057.03	-220,010.82	-226,252.69	-446,263.51

SANITARY DISTRICT NO. 5 OF MARIN COUNTY

STRATEGIC PLAN JUNE 30, 202<u>1</u>0



BOARD OF DIRECTORS:

Richard Snyder, President

John Carapiet, Vice President

Omar Arias, Secretary

Tod Moody, Director

Catherine Benediktsson, Director

DISTRICT MANAGER:

Tony Rubio

Sanitary District No.5 of Marin County

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1. Introduction, History and Overview

Sanitary District No.5 of Marin County was formed in 1922 primarily as a refuse district. In the 1960's a primary treatment plant was constructed at its current location at 2001 Paradise Drive. In the 1980's the District added on a secondary treatment portion to the plant to comply with new local and federal standards of the 1972 Clean Water Act. During that period state and federal grant funding was available for those upgrades which the District took advantage of. Also during the 1980's upgrade the Main Plant treatment facility was designed with a new commonly shared out fall into the SF Bay. The District shares an outfall with SASM (Sewerage Agency of Southern Marin) The District is also responsible for dechlorinating SASM's effluent prior to discharge into the receiving waters of the state of California. In the mid 1980's, a smaller, secondary treatment package plant was constructed on the eastern side of the Tiburon peninsula to serve the unincorporated area of Tiburon, known as the Paradise Cove plant. The District was able to get about 30+ years out of both plants before they were due for major upgrades and were upgraded to improve efficiencies and reliability.

In 2005 the City of Belvedere sewage collection system was annexed to the District. When this task was completed, a new sewer rate had to be established for the City of Belvedere residents, as it was treated as a separate zone per the annexation agreement with Belvedere. In that annexation agreement, the City of Belvedere negotiated keeping the sewer service revenue portion of the property tax, thus the higher rates in the City of Belvedere currently. As of 202148 the Belvedere zone sewer service fee charge is \$1985 per EDU compared to \$1034 per EDU in the Tiburon zone. Prior to annexation into Sanitary District No.5 of Marin County, an investigation of the entire sewer collection was performed by Harris & Associates to assist the District in determining the condition of the collection system and the required repairs that would be needed in the future. A similar study was also performed for the collection system owned by the District for the Tiburon zone. Those studies assisted in determining the rates that are in place today.

In 2009, the smaller Paradise Cove plant was upgraded and enlarged to accommodate a growing population on the eastern Tiburon peninsula. Treatment plant capacity went from 20,000 gallons per day up to 40,000 gallons per day, with a peak flow max of 100,000 gallons per day. In conjunction with the treatment plant upgrades, the Seafirth Estates subdivision constructed 2 pump stations to serve the residents in that area, in order for them (Seafirth Estates) to cease operation of the Seafirth Estates RBC (Rotating Biological Contactor) plant that had reached its useful life. Both pump stations were turned over to the District for ownership and operation after a year of successful operation. In 2018 the District worked with San Francisco State Romberg Center in successfully negotiating an outside sewer service agreement which allowed the university to decommission several septic tanks serving the property and allowed for the construction of a new pump station that the university owns and operates to pump into the Districts publicly available sewer system located on Paradise Drive (Vogt Extension Line). SFSU Romberg began service on January 1, 2019.

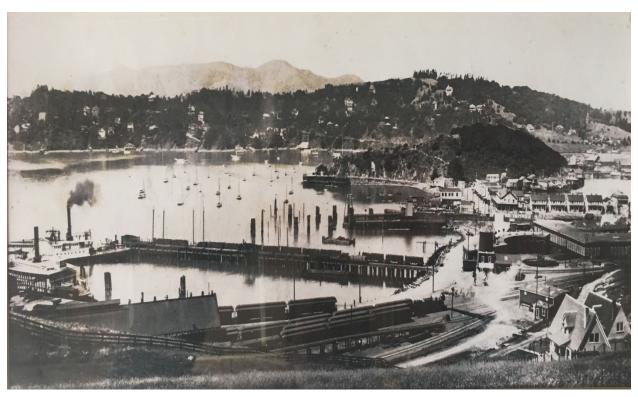
In 2014 the District invested \$12 million dollars to upgrade and enhance the Main Treatment plant, which serves the City of Belvedere and the residents eastward of Gilmartin Drive in the Town of Tiburon. The electrical system of the plant was upgraded with a more reliable up-to-date system, major treatment plant equipment was replaced with newer, more energy-efficient equipment, and additional wet weather storage was configured into the project using the existing facilities.

In 2017 the District completed a 2-year phased project at the Mar West Pump Station in Tiburon worth 1.5 million dollars. The work involved converting an older dry pit pump station to a wet pet submersible style pump station. It also involved the installation of Diesel standby generator and all new electrical control panels and meters. This pump station is the largest pump station in the Tiburon service area.

In 2021 the District completed a 2.2 Million Dollar force main installation project in which it installed a new sewer force main serving the city of Belvedere starting at the Cove Road Pump Station #1 moving towards

Beach road then down Juanita Ln to its terminus point on Tiburon Blvd near the round-about. Part of this project included a bypass line serving Tiburon Pump station #6 located on the corner of Tiburon Blvd and Beach Road.

The District has a total of 24 pump stations in its service area and 153,120 lateral feet (29 miles) of gravity sewer lines that range in size from 6" to 24" and a total of 26,400 lateral feet (5 miles) of pressure force main. The District is governed by a 5-member Board of Directors, while the day- to-day management is the responsibility of the District Manager, and his or her staff of 9 employees. Many Districts have different priorities, goals and challenges that face them day-to-day and in the future. That is why this District seeks to layout its priorities, address its concerns and prioritize its future challenges with the creation of this strategic plan. This planning would also assist future Board Members and District Managers with staying on-course in providing the best, safest, and most reliable collection conveyance and treatment of sewage for the Tiburon/Belvedere peninsula residents. The strategic plan shall reflect the direction, insight, and expertise of the Board Members and its District Staff and shall provide for the overall strategic direction of the District.



1920's era - Tiburon Peninsula- Location of future Waste Water Treatment Plant



1960's era- Tiburon Peninsula – Wastewater Treatment Plant in service- Primary Treatment only



1980's era- Tiburon Peninsula- Secondary Treatment additions to Wastewater Treatment Plant



2014 - Tiburon Peninsula - Main Plant Rehabilitation at Wastewater Treatment Plant



1980's era Unincorporated East Tiburon -Paradise Cove Wastewater Treatment Plant



2010 Unincorporated East Tiburon- Upgraded Paradise Cove Wastewater Treatment Plant

2. Mission Statement and Values

Mission Statement

Sanitary District No.5 of Marin County is a special district dedicated to the protection of public health and the environment through effective and economical collection, conveyance, treatment and disposal of wastewater that meets or exceeds all local, state, and federal regulations.

SD5 Values

Sanitary District No.5 of Marin County Board Members and Staff operate under a set of core values in respect to all District Functions. That set of values include:

- Public Health & Sanitation
- Excellent Customer Service
- Fiscal Responsibility
- Public Transparency
- Work Place Safety
- Effective/Reliable Long Term Capital, Operation, Maintenance, Fiscal Planning
- Valued Work Force
- Effective Communication and Decision Making
- Environmental Stewardship

3. Accomplishments

SD5 Accomplishments

A generalized list of recent accomplishments:

Main Treatment Plant:

- Invested \$12 Million dollars and rehabilitated the Main Treatment Plant: this was a 2-year project, which improved treatment plant efficiencies and reliability
- Updated the Sewer Use Ordinance to include sewer lateral inspection and repair mechanism to reduce I&I from the collection system
- Began pump station controls replacement program: <u>2016</u> of 22 pump stations now have new standardized control panels –Panels have been raised per Baywave sea level report study
- 260,3500 Linear feet of pipe have been replaced/rehabilitated since 2006
- Completed the Point Tiburon Sewer Line acquisition (a 30+yr dispute/unresolved item)
- Completed the Mar West Phase 1 and Phase 2 Pump Station Upgrade \$1.5 Million Invested to this site.
- Completed a LED lighting upgrade as part of our continued efforts to conserve energy & keep costs down
- Completed Bio-Solids Management Plan and negotiated disposal contract with Lystek Intl.
- Completed Cove Road Force Main Project- Installation of 2100 LF of 14" HDPE Pressure Force Main.
- Completed Collection System Master Plan
- Completed Alternative Energy Options Study

Paradise Cove Plant:

- Acceptance of the Seafirth Estates subdivision pump stations: allowed for the decommissioning of Seafirth Estates' Rotating Biological Contactor (RBC) treatment plant
- Acceptance of the Paradise Drive Sewer Line Extension (PDSLE) Line Sewer line: allowed sewer service
 connections for 52 homes allowing people to decommission septic systems in the unincorporated area of
 Tiburon an connecting to the public sewer
- Acceptance of Vogt sewer line extension at Paradise Cove which will allow for an additional 12 connections and the connection of the Romberg Tiburon Center
- Established an Outside Sewer Service Agreement with SFSU Romberg Center for Sewer Service
- Paradise Cove Treatment Plant upgrade and installation of new discharge pipe and diffuser: treatment plant capacity doubled and treatment efficiency improvement

Finance & HR:

- Major work on the District's Finances and Capital Improvement Program in FY2009/2010: this led to difficult decisions to increase sewer rates for the prolonged safety and compliance of both treatment plants and its collection system. Prior to 2005, the sewer rates had not been raised in 20+ years
- Made the difficult decisions to cut benefits for new hires, in part of the 2012 Employee Negotiations: this
 established a lower tier for transferring Classic Members as a result of higher CalPERS pension
 obligations
- Began funding a California Employee Retirement Benefit Trust (CERBT) for Other Post-Employment Benefits (OPEB) in 2011
- Paid off CalPERS side fund and SD5's unfunded accrued liability, through 2018
- Updated the SD5 Connection Fee Schedule

- Created a District wide succession plan
- Created new Financial Policy & Procedure Manual
- Updated the SD5 Reserve Policy and created a new CalPERS Reserve Trust in order to fund future CalPERS' inability to obtain target returns in their investment strategies
- Refinanced the 2012 MPR Revenue Bonds

4. Current Conditions, Future Challenges & Opportunities

Current Conditions:

The District overall income is around \$6 million dollars. Total operations and maintenance costs, which includes salary, is averaging around \$3 million dollars (not including CalPERS unfunded liabilities) with about 3% inflation each year. Currently, Capital Expenditures run anywhere between \$1.5 -\$2.5 million dollars yearly including debt service. The Districts net operating/capital income varies between \$500k-\$1 million dollars each year. That is the current overall trend of the District finances as of 2018. Please note that both treatment plants recently were improved so the need for costly capital expenditures at both of these facilities will mostly likely not occur for another 4-9 years.

The current National Pollutant Discharge Elimination System (NPDES) permits, for both facilities, have been in compliance year-in and year-out with our current standard of treatment and configuration of both facilities. Labor, Electricity, and Chemicals are the costliest items for operating and maintaining both facilities. The District has done everything possible to reduce those costs, such as installing automated Supervisory Control and Data Acquisition (SCADA) software for improved reliability and to keep labor costs down, installing new energy-efficient equipment (blowers) & completing a LED lighting upgrade throughout the plant to reduce PG&E costs; and performing annual competitive bidding on chemical purchasing contracts to ensure we get the lowest price from the most competitive suppliers.

In 2013, CalPERS enacted new retirement formulas for new-hire employees into the CalPERS' retirement system (Public Employees' Pension Reform Act - PEPRA), which keeps our employee overhead costs down. Currently the District has 5 employees under the Classic Member formula of 2.7%@ 55 formula, and 4 employees under the PEPRA formula of 2.0% @ 62. The District has paid its CalPERS pension liabilities up through fiscal year 20196. The Districts OPEB Other Post-Employment Benefits (retiree health) is around 6340% funded as of 202117. The District currently has 6 retirees receiving OPEB. The Board of Directors receive compensation of \$100 for attendance at each Board Meeting; no other benefits are granted to the Board of Directors.

Capital Improvement wise, the Districts main function is to provide high quality collection, conveyance, treatment and disposal of the wastewater in this service area. A main priority currently for the District is the rehabilitation of the districts collection system – an ongoing 10 year Capital Improvement Program (CIP) is in place to replace/rehabilitate the collection system based on video reports conducted in 2006 and 2011. The District recently completed a Collection System Master Plan to further assist and guide the District along in prioritizing the Capital Projects forecasted for the next 15 years. Also, the District is currently under way with a project standardizing the control panels at the 24 pump stations, servicing the areas and raising them per the Marin BayWAVE Marin Bay Waterfront Adaptation Vulnerability Evaluation

The District when feasible participates in regional programs/partnerships for the benefit of rate payers and the overall enhancement of services in Marin. Some examples include, mutual aid services agreements which allows the District to call on other sewer agencies that participate in the group for assistance with equipment/staffing in times of need, the Marin County Public Education Group, which collaborates with other agencies in the Districts efforts to inform the rate payers and the general public about pollution

prevention, and monthly general manager meetings with the managers of the 5 other Treatment plant agencies in Marin to share ideas and assist one another on critical issues facing the agency or the wastewater community.

Future Challenges and Opportunities:

The District has several challenges in the near and far future. Some of those items include:

Wastewater Treatment System:

- Possible Nutrient limits in National Pollutant Discharge Elimination System (NPDES) permits requiring expensive upgrades to facilities
- Possible Toxicity Limits in NPDES permit- requiring expensive upgrades to facilities
- More stringent requirements from the Bay Area Air Quality Management District (BAAQMD) -New Sources-Emergency Generators and Portable Pumps must comply with new standards
- Increased electrical costs due to provider raising rates
- Treatment Plant Upgrades in 2040
- Opportunities to enhance collaboration with neighboring agencies on larger items like laboratory service and safety training services

Customer Service:

- Improved web site for ease of customer use
- Development of quarterly newsletter -increased awareness of district activities and accomplishments for customers- for website
- Additional Staff time for permits and Inspections as identified in the recently approved succession plan
- Additional Ark Newspaper Articles

HR and Employee Development:

- Encourage staff to cross train in Operations and Maintenance
- Enhance SR WWTP Maintenance/Collection System Tech Position to a Supervisor to assist in the day to
 day organization of maintenance and long range planning and responsibility in keeping up to date recordsresponsible for WDR's (waste discharge requirements) for Main Plant and Paradise Cove (LRO Legally
 Responsible Official Requirement) as identified in the recently approved succession plan
- Enhance SR WWTP Operator Position to a Supervisor position to assist in the day-to-day organization of operations and long range planning (Chief Plant Operator) responsible for Main Plant and Paradise Cove permits (designated operator in charge)—as identified in the recently approved succession plan
- Create a Permits/Administrative Tech position to assist in the office and to handle the increased work as result of sewer lateral inspections required by Sewer Use Ordinance 2014-02

Renewable Energies and Continued Energy Reduction:

- Investigate all possible paths to energy savings
- Investigate pumping plan development for pumping during off hours and or reducing the start & stops

Organization, Budget and Finance:

- Sewer Rate Sustainability
- CalPERS Pension Sustainability
- Other Post Employee Benefits (OPEB) Sustainability
- Complete scanning project
- Clean up and organize current District administrative database

Organization, Budget and Finance (Cont'd):

- Create standards and file storage location, and file storage paths for staff to save work that all staff need access to
- Connection Fee Rates
- Contracted Services
- Sewer Rate Study- Last sewer rate survey completed in 2010

Facilities and Operations:

- Rebuild the maintenance shop and create 2nd floor for an overall operations/maintenance building.
- Review of Emergency Planning/Preparedness: Boat access to treatment plant sites, and Vactor truck availability, and bypass pumping review
- Planning for future Treatment Plant Rehabilitation or Relocation Options
- Office Upgrades Limited Space
- Complete a Collection System Master Plan in conjunction with Sewer Rate Study- Last full scale sewer system evaluation completed in 2006

5. SD5 Goals

The SD5 Strategic Plan is organized according to six major goals which assumes Financial Stability as the overall goal:

➤ Goal One: Protecting Public Health and Employee Safety

Goal Two: Infrastructure Reliability
 Goal Three: Fiscal Accountability
 Goal Four: Operational Capability

> Goal Five: Employee Development

➤ Goal Six: Resource Recovery/Energy Sustainability

The Goal areas represent Board members overall top priorities. Within each Goal area, Board Members identified their top priorities and programs which are summarized on the following pages.

Goal One: Protecting Public Health and Employee Safety

The Districts main purpose for existing is for the sole purpose of protecting public health through safe and efficient collection, conveyance, treatment, and disposal of wastewater generated in the Districts service area, and to ensure a safe working environment for all staff.

The SD5 Board established the following key objectives:

- Maintain Adequate Staffing and Training of Staff
- Strive to eliminate all SSO's
- Compliance with National Pollutant Discharge Elimination System (NPDES) and Bay Area Air Quality Management Board (BAAQMD) permit requirements
- Maintain Robust safety
- Proactive with our Maintenance Activities

Goal Two: Infrastructure Reliability

In order to protect public health, the Districts infrastructure reliability goes a long way in achieving that primary purpose. Good, sound planning and management of the District's facilities must be in order, while preventive maintenance must also be a top priority.

The SD5 Board established the following key objectives:

- Maintain and evaluate the on-going 10-year Capital Improvement Plan annually
- Maintain a comprehensive CMMS system for tracking and forecasting of future Capital work and to maintain current equipment in service
- Clean 25% of SD5's sewer line each year
- Installation of a new sewer force main serving the city of Belvedere (Cove Road Pump Station Sewer Force Main Replacement Project)
- Develop Emergency Plan for abandoned emergency outfall line at the Main Plant
- Review Emergency Plan for plant-access during non-access situations (road closures, etc.)

Goal Three: Fiscal Accountability

To maintain a well-operating and functional District, we must be conscious of its financial obligations, by budgeting accurately and managing the operations of the District fittingly in order to maintain financial stability.

The SD5 Board established the following key objectives:

- Ensure sewer rates are adequate for operation of the District
- Review CalPERS unfunded liabilities annually
- Ensure Achievable CIP Plan is in-line with current level of funding
- Review Sewer Rates (2020-2021)
- Ensure Adequate Sewer Reserves in-line with Reserve Policy
- Review California Employee Retirement Benefit Trust (CERBT) Trust Funding
- Evaluate & Apply for Grant Funding when applicable
- Review MOU obligations regarding Classic and PEPRA and keeping pensions costs down

Goal Four: Operational Capability

Evaluation of operational strategies to ensure satisfactory collection, conveyance and treatment for possible reductions in operational costs.

The SD5 Board established the following key objectives:

- National Pollutant Discharge Elimination System (NPDES), Occupational Safety and Health Administration (OSHA), and Bay Area Air Quality Management District (BAAQMD) Compliance
- Reduce Inflow and Infiltration (I&I)
- Reclaim Water Program Review for use in sewer cleaning activities
- Maintain good partnership with Sanitary Agency of Southern Marin SASM
- Continue Collaboration, with MASS Group Marin Association of Sanitary Sewers group
- Evaluate Grit Removal System at Paradise Cove Plant

Goal Five: Employee Development

A well trained and hard-working staff leads to operational success, and a safe and fun work environment. In order to maintain that type of culture and work space, employee development plays a key role.

The SD5 Board established the following key objectives:

- Create new WWTP Operations Superintendent Position
- Create new WWTP Maintenance & Collection System Superintendent Position
- Create new Permit/Administration Assistant Position
- Maintain Adequate Staffing levels
- Continue Cross training activities
- Review Staff Bi-annual Performance Evaluations
- Maintain and update succession plan as necessary

Goal Six: Resource Recovery and Energy Reduction

With the operation of two wastewater treatment plants, the District collects, treats, and disposes tons of organic matter each year. That organic matter, which is eliminated during the treatment process, requires a lot of energy to remove it. It also generates energy in the form of methane gas, during the treatment process, which is currently used for heating purposes. Other forms of re-use exist and should be explored. The disposal of biosolids is becoming increasingly difficult with new regulations and the restrictions of landfills. A comprehensive plan for disposal should be a key objective.

The SD5 Board established the following key objectives:

- Develop Bio-Solids Master Plan
- Develop Energy Saving Master Plan
- Seek Economical Go Green options/projects

6. Strategic Plan Review and Monitoring

Board members and staff agree that the strategic plan should be reviewed annually, in conjunction with the budget, making review process. Annual reports shall be prepared by SD5 staff for presentation to the Board Members in order to explore top priorities in more depth, as needed or requested by the Board.

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Ju			

June 2021								J	uly 20	21			
Su	Мо	Tu	We	Th	Fr	Sa	Su	Мо	Tu	We	Th	Fr	Sa
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SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
May 30	31	Jun 1	Transmittal 1 (Contact Info Sheet) > CoM	3	4	5
6	7	8 2:00pm CIP Meeting 3:00pm Finance Meeting	9	10	11	12
13	14	TRANSMITTAL 3: ANNUAL SEWER SERVICE RATES (COMMERCIAL & RESIDENTIAL - MMWD) FOR BOARD	CONFIGURE ANNUAL SEWER SERVICE RATES (COMMERCIAL - MMWD) > COM	5:00 PM: Regular Board Meeting	18	19
20	21	8:00am Field Audit	23	24	25	26
27	28	29	30	Jul 1	2	3

July .	2021
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July 2021							Au	igust 2	021				
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SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
Jun 27	28	29	30	Jul 1	2	3
				APPLY NEW FY BUDGET Board of Directors: \$		
				Board of Directors: \$		
4	5	6	7	8	9	10
4	3	0	1	O	9	10
11	12	13	14	15	16	17
		2:00pm CIP Meeting		5:00 PM: Regular Board	ELECTIONS: Candidates p	ick up Election Documents
		3:00pm Finance Meeting		Meeting		
10	40	20	24	22	22	2.4
18	19	20	21	22	23	24
		ELECTIONS	S: Candidates pick up Election SEND APPROVED FINAL	Documents		
			BUDGET > CoM			
			(DEPT of FINANCE - AUDIT DIVISION:			
			Edmond Dea			
25	26	27	28	29	30	31
ELECTIONS: Candidates p		8:00am Field Audit				